

Hammerson

# 2018 half-year results and strategy update

24 July 2018



# Today's agenda

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**01**

## **Market and strategy update**

**David Atkins** - CEO

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**02**

## **2018 half-year results**

**Timon Drakesmith** - CFO; Managing Director, Premium Outlets

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**03**

## **Conclusion and Q&A**

**David Atkins** - CEO

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**Dynamic destinations where people, brands and partners thrive**

**BULLRING  
& GRAND CENTRAL  
BIRMINGHAM**

**Optimised  
portfolio**

**Operational  
excellence**

**Capital  
efficiency**

# Agenda to boost returns

## Optimised portfolio

Higher growth

- 1 Focus on flagship retail destinations and Premium Outlets  
Exit retail parks
- 2 Accelerate disposals: £1.1bn over two years
- 3 Increased geographical diversification
- 4 Progress City Quarters concept

## Operational excellence

Proactive ahead of the market & reduce costs

- 5 Step change retailer line-up
- 6 Devoting more resource to experience-enhancing events and digital
- 7 Reduce costs by at least £7m p.a.

## Capital efficiency

Reprioritise investments

- 8 Implement £300m share buyback
- 9 Deleverage to mid-30s% LTV
- 10 Defer Brent Cross development

# Market backdrop



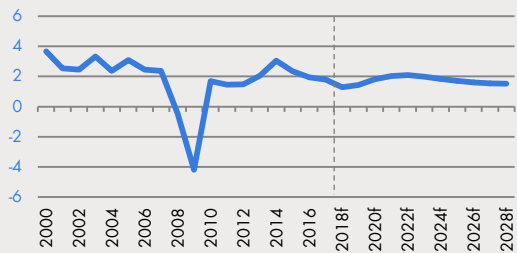
# Market backdrop

## Unusually turbulent period in UK retail

### Economy

#### Disruption over Brexit and economic uncertainty

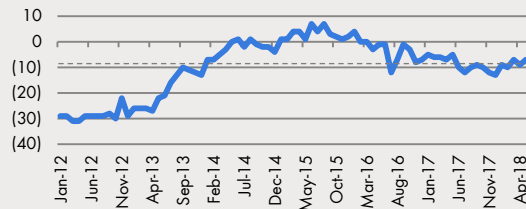
UK GDP growth, historic and forecast (%) <sup>(1)</sup>



### Consumer

#### Consumer confidence in line with long run average

GfK consumer confidence index



#### Record levels of consumer debt

### Retail

#### Cost pressures currently heightened

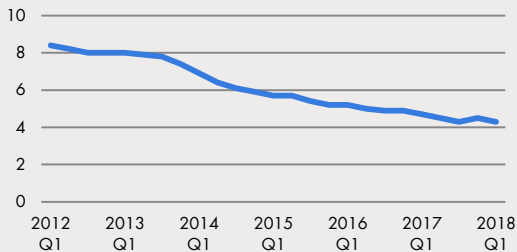
National living wage

Business rates

Currency movements

#### Low unemployment and falling inflation still supportive

UK unemployment rate (%) <sup>(2)</sup>



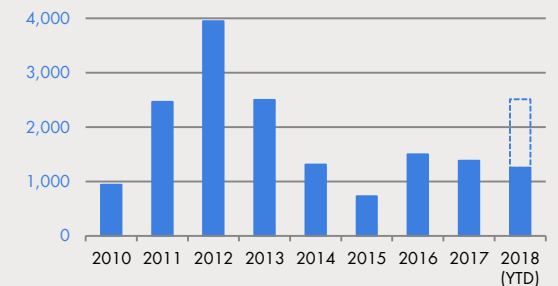
#### Shifting spending patterns

Online penetration<sup>(3)</sup>  
**17%**

Growing spend on leisure<sup>(4)</sup>  
**+30%**

#### Increased store closures and CVAs

UK retailer administrations (number of stores)<sup>(5)</sup>



1 Source: Oxford Economics  
 2 Source: International Labour Organisation  
 3 Source: GlobalData (Verdict)  
 4 Source: Oxford Economics (rate of increase in spend on leisure relative to total consumer spend)  
 5 Source: Centre for Retail Research (as at June 2018); proforma annual run-rate indicated

# Market backdrop

## More stable backdrop in European markets

### 52% Continental Europe, Ireland and Premium Outlets

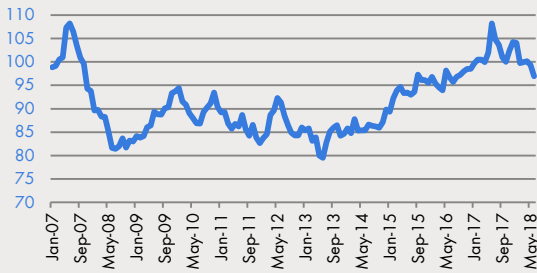
#### France (1)

#### Ireland (2)

#### Premium Outlets (3)

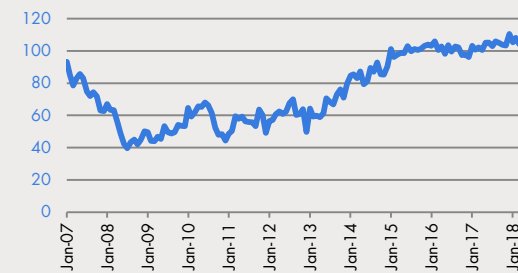
##### Confidence in line with average

Consumer confidence index



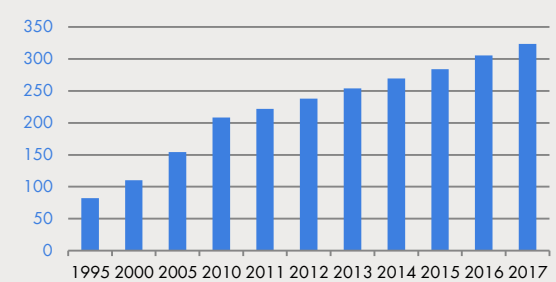
##### Rising consumer confidence

Consumer confidence index



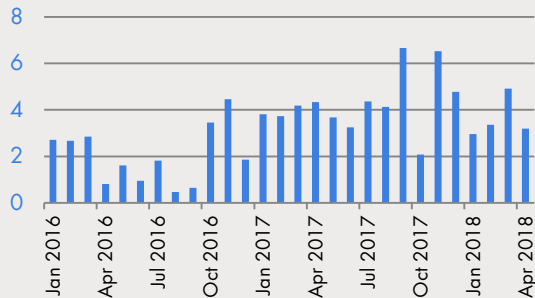
##### Growing EU tourism from Asia

Number of tourists, (million)



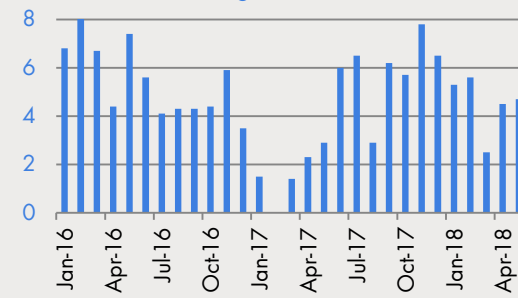
##### Solid retail sales growth

France retail sales growth, %



##### Strong retail sales growth

Ireland retail sales growth, %



##### Compelling returns

**Market rental growth (2017)**  
**9.9%**

**H1 2018 retail sales +3.6%**

**2018 YTD retail sales +4.5%**

**2017 sales density growth +6.4%**

1 Source: INSEE (consumer confidence shows long-run average), (retail sales volume growth YoY, ex autos)  
 2 Source: ESRI (Ireland), ICSO (retail sales volume growth YoY, ex motor vehicles) Q1 2018 latest available  
 3 Source: UNWTO; Cushman & Wakefield

# Key trends: the future of retail space



WHERE MORE HAPPENS



WIMBLEDON LIVE ON ONE BIG SCREEN

WHERE MORE HAPPENS



WHERE MORE HAPPENS

WHERE MORE HAPPENS

WHERE MORE HAPPENS

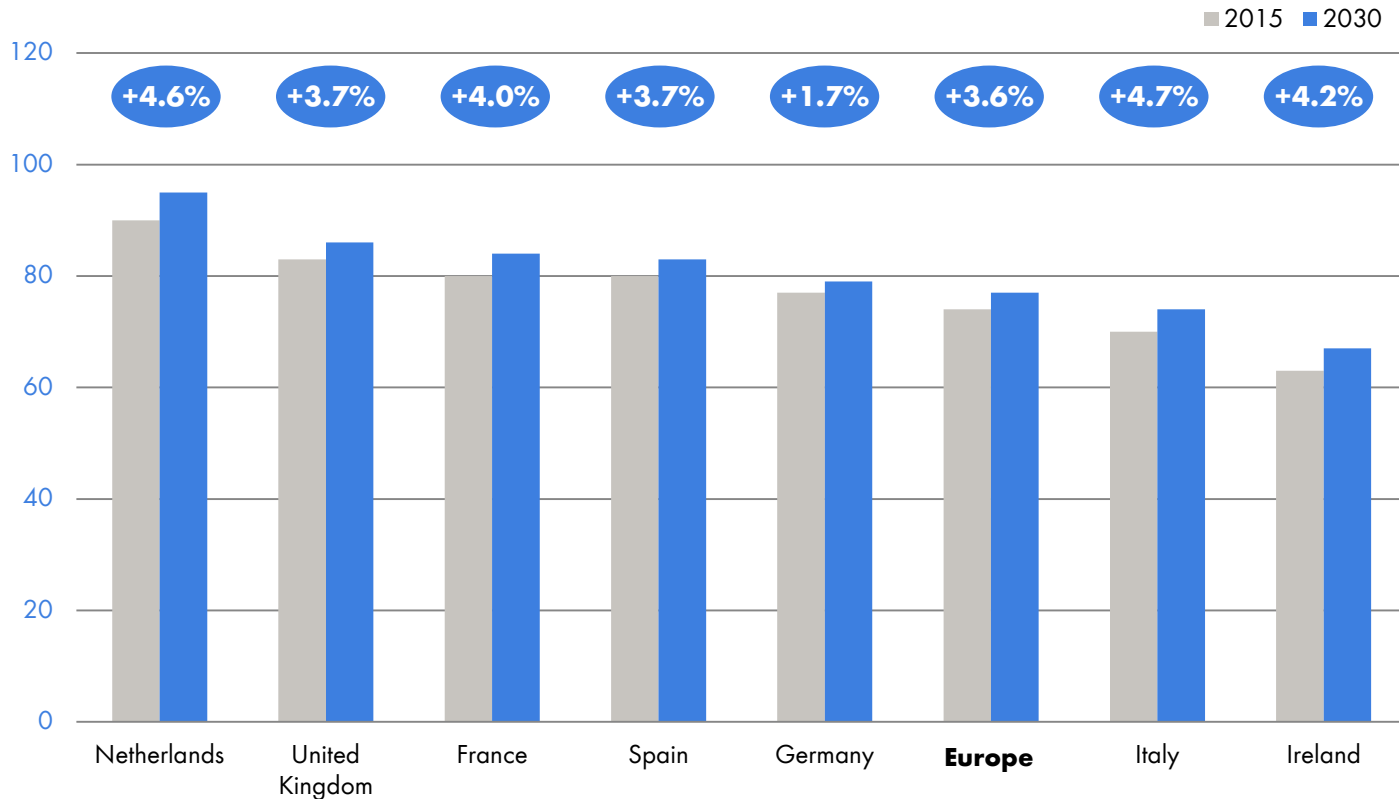
WHERE MORE HAPPENS

WHERE MORE HAPPENS

## Key trends

# Urban locations enjoy tailwinds

Proportion of population living in urban catchments in Europe (%) <sup>(1)</sup>



**Large cities are positively associated with:**

Income growth

Productivity

Transport and digital infrastructure

Technological adoption

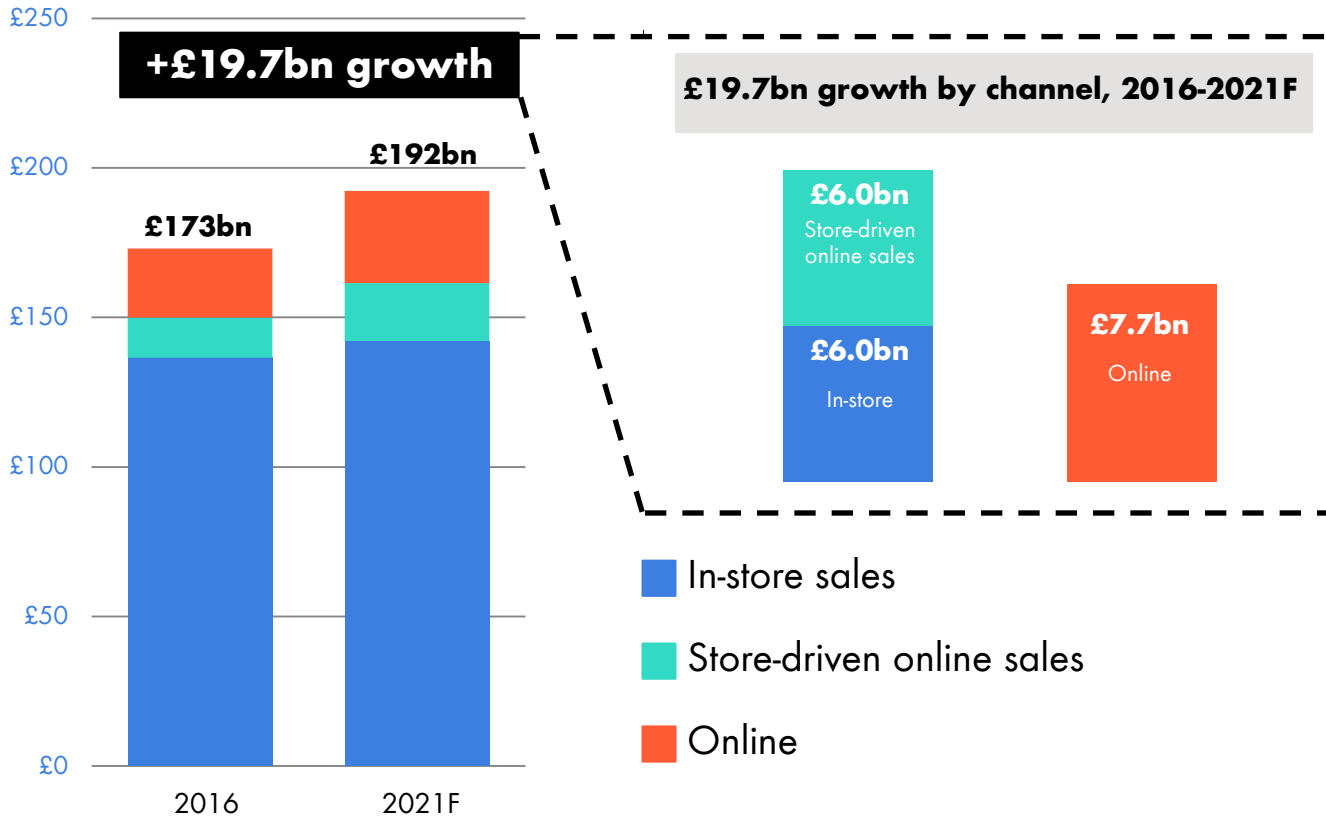
**By 2030, 573m people will be living in cities in Europe, representing 78%**

1 Source: United Nations

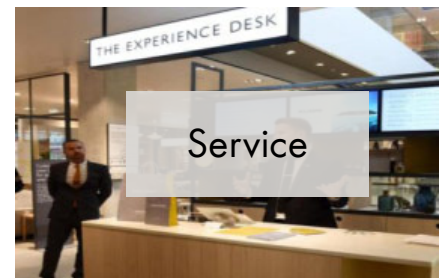
# Key trends

## Physical retail property remains core

Total UK retail sales growth by channel, 2016 – 2021F (£bn) <sup>(1)</sup>



### Store differentiation

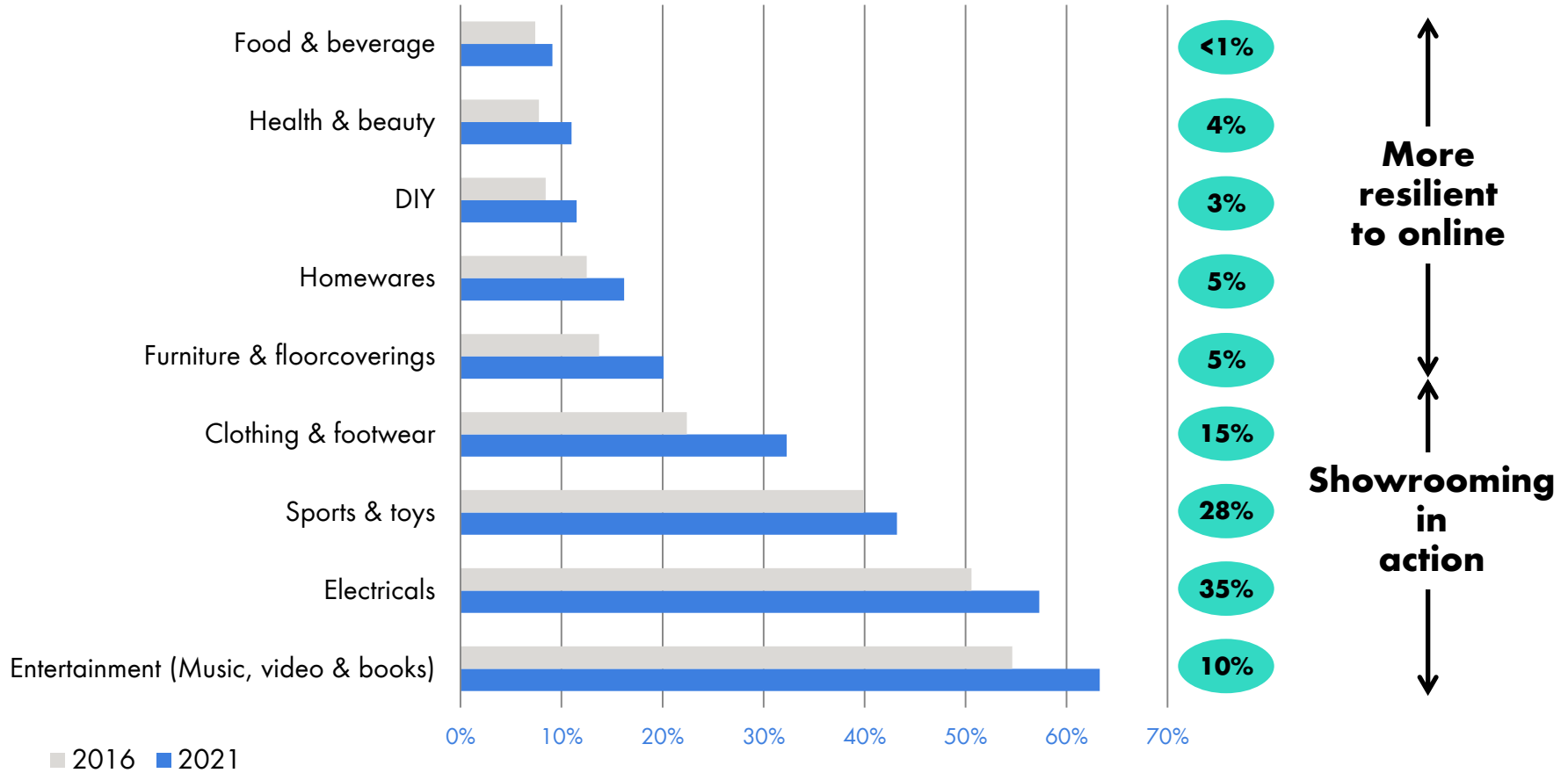


1 Source: GlobalData (Verdict)

## Key trends

# Patterns in consumer demand will inform future category mix

Online sales share by category (%) <sup>(1)</sup>

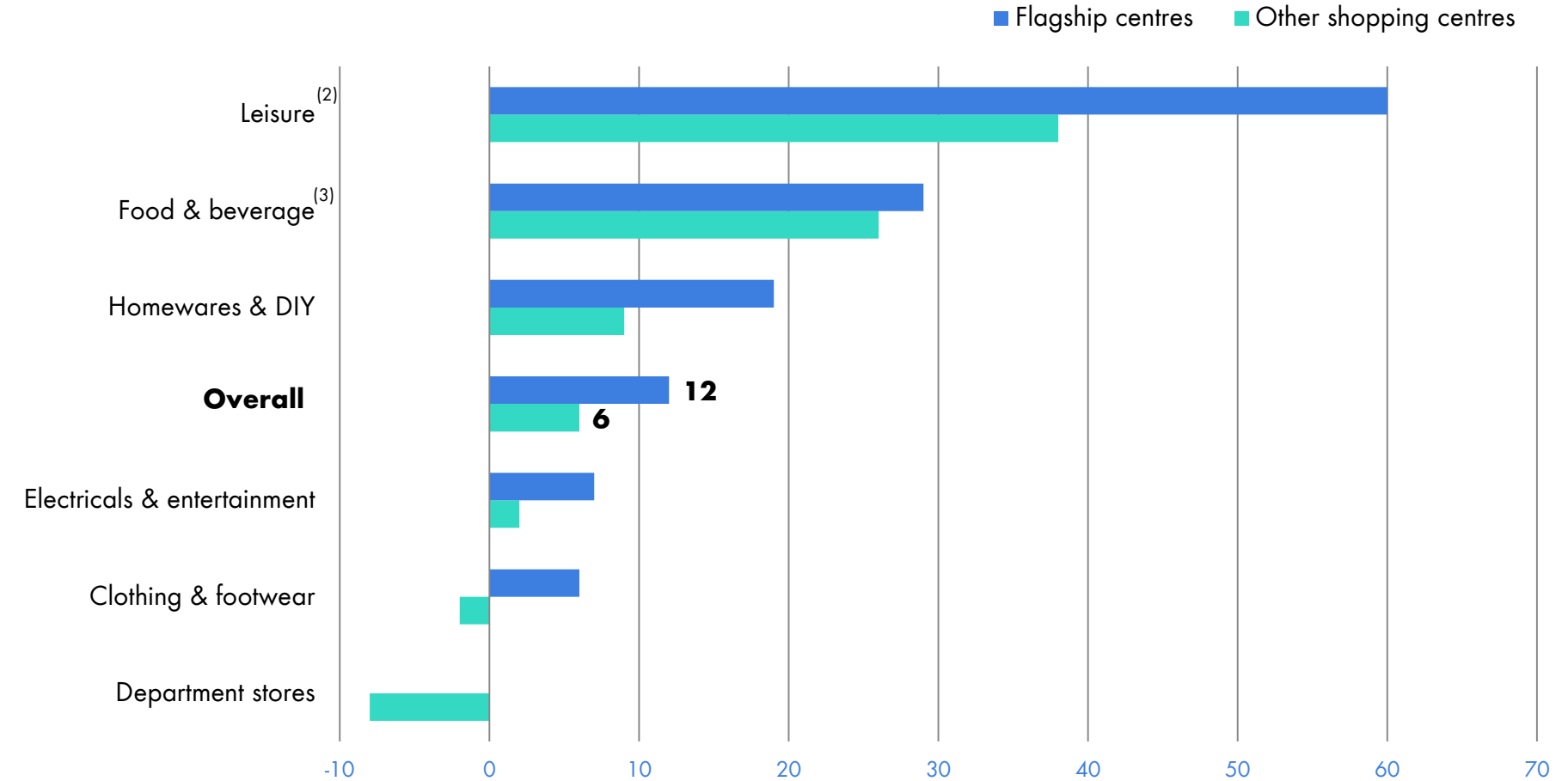


1 Source: GlobalData (Verdict)

## Key trends

# Large, flagship destinations outperform

Change in number of units at large vs other shopping centres (% change 2015-2018) <sup>(1)</sup>

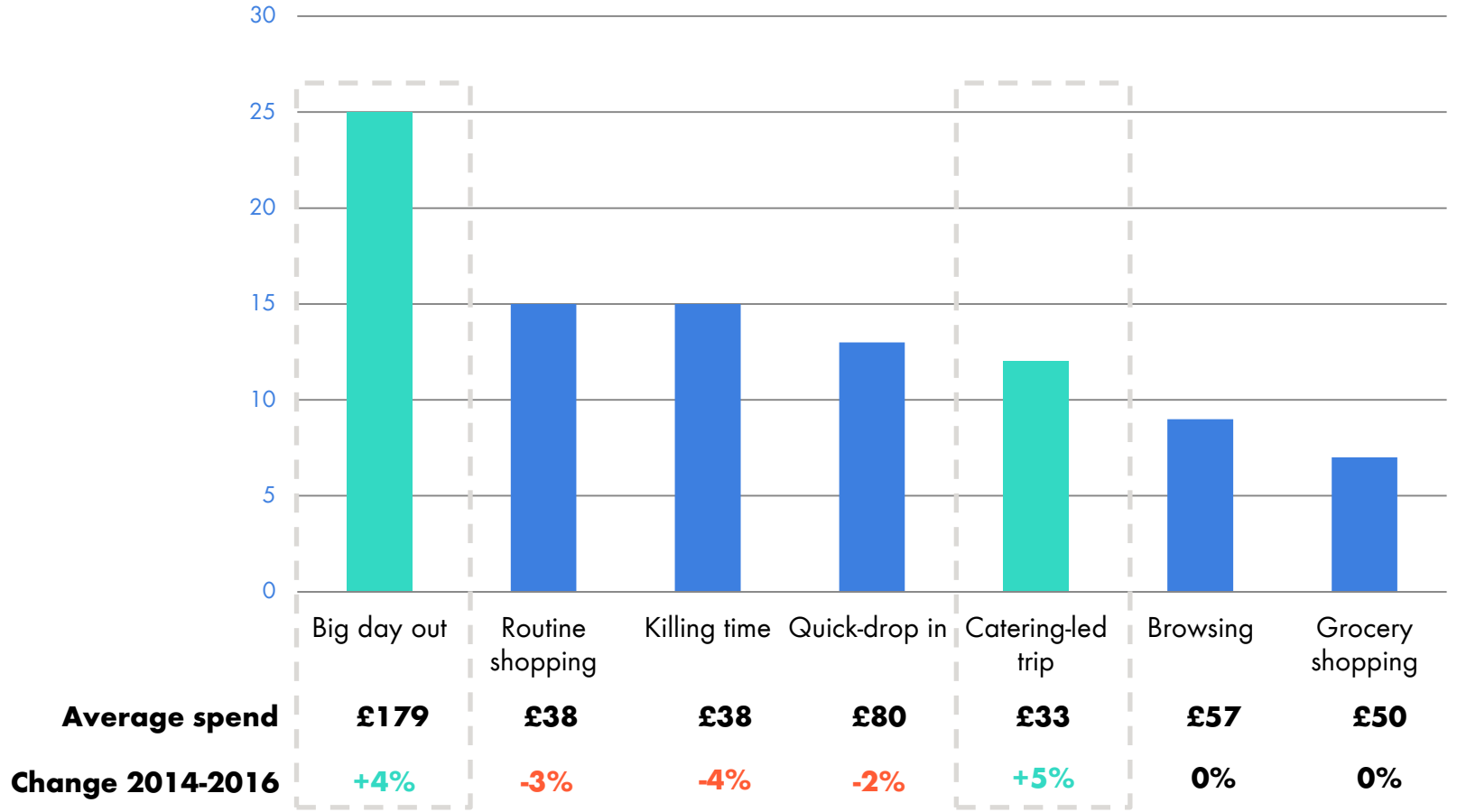


<sup>1</sup> Change May 2015 to May 2018. Based on GlobalData (Verdict) classification of 20 UK supermalls, defined as a large centre that is over 92,900m<sup>2</sup> and usually has annual footfall over 20 million. Includes 5 Hammerson properties. Source: GOAD, GlobalData (Verdict)

## Key trends

# Consumers want a 'big day out'

Distribution of shopping missions to large shopping centres (%) <sup>(1)</sup>



1 Source: CACI Shopper Dimensions

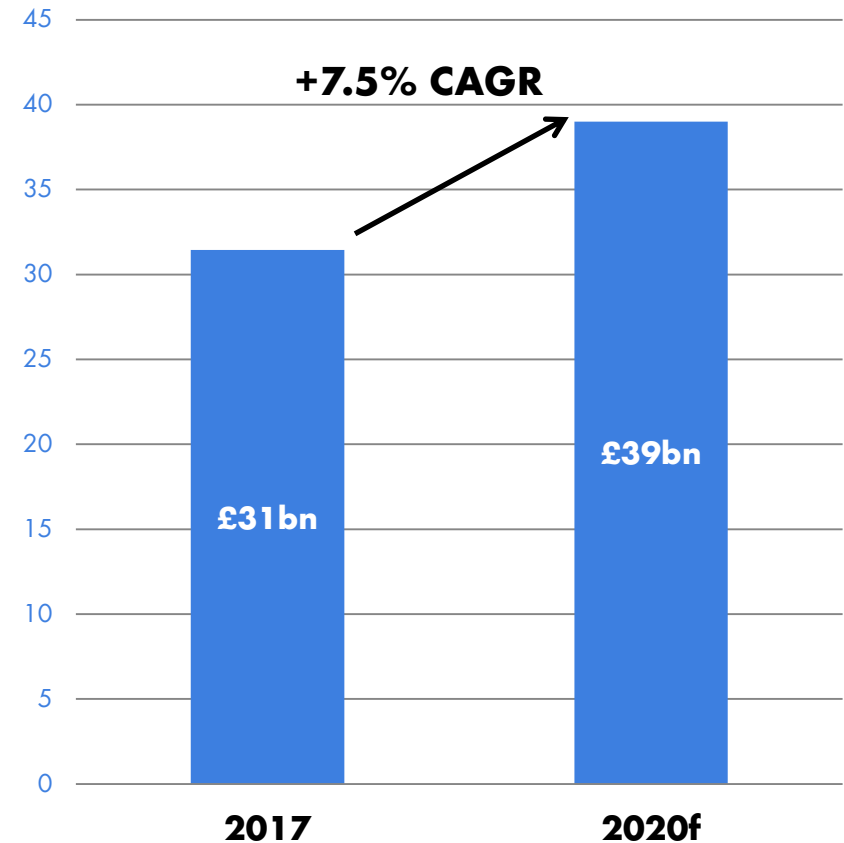
## Key trends

# Premium Outlets are positioned to outperform

Tax-free sales in Europe by source market <sup>(1)</sup>

	Share of 2017 sales	CAGR 2014-17
China	48%	+16%
S.E. Asia	14%	+14%
Gulf region	10%	+7%
Russia	5%	-10%
India	3%	+39%
US	1%	+25%
Other	19%	+12%

Global personal luxury goods off-price outlets sales (€bn) <sup>(2)</sup>



1 Source: Global Blue - Value Retail. Regions ordered by size of total number of visitors to Europe.  
2 Source: Bain luxury goods study

# Conclusions from our analysis

**1**

**Urban locations  
enjoy tailwinds**

**2**

**Physical retail  
remains core**

**3**

**Consumer demand  
patterns inform  
future tenant mix**

**4**

**Large, flagship  
destinations  
outperform**

**5**

**Consumers want  
'big day out'**

**6**

**Premium Outlets  
outperform**

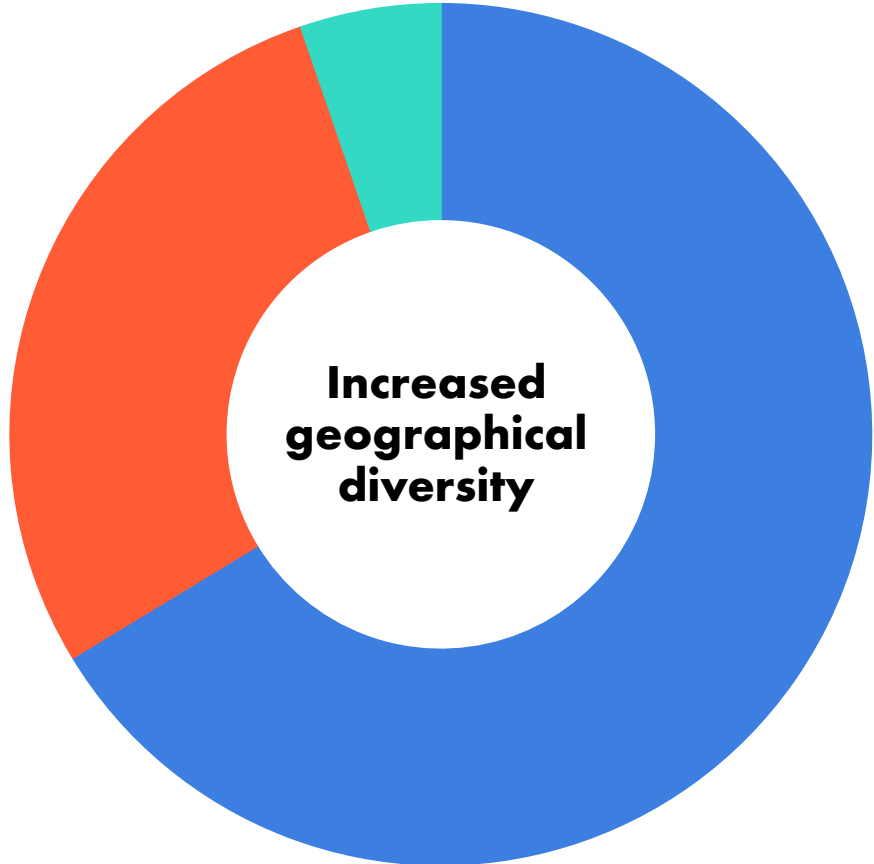
# Optimised portfolio



# Optimised portfolio

## Dynamic destinations

Illustrative portfolio mix (2020+)



**Flagship retail destinations**



**Premium Outlets**



**Developments and City Quarters**



# Optimised portfolio

## Defining our flagship retail destinations

### Characteristics of our flagship retail destinations

#### Urban

> 1.5m catchment

#### Consumer

> 18m footfall

#### Brands

+45% more space allocated to F&B <sup>(1)</sup>

#### Scale of asset

+50% larger than average <sup>(1)</sup>

#### Historical financial performance

	Flagship retail destinations	Current group portfolio average
LfL NRI growth p.a. (%) <sup>(2)</sup>	2.6%	2.2%
ERV growth p.a. (%) <sup>(2)</sup>	1.6%	1.3%
5-year IRR (%) <sup>(2)</sup>	9.2%	6.6%

1 Operational metrics of flagship assets relative to current portfolio average  
2 Average across assets, over 5 year period, Jan 2012 - Dec 2017

# Optimised portfolio

## Reshaping through increased disposals

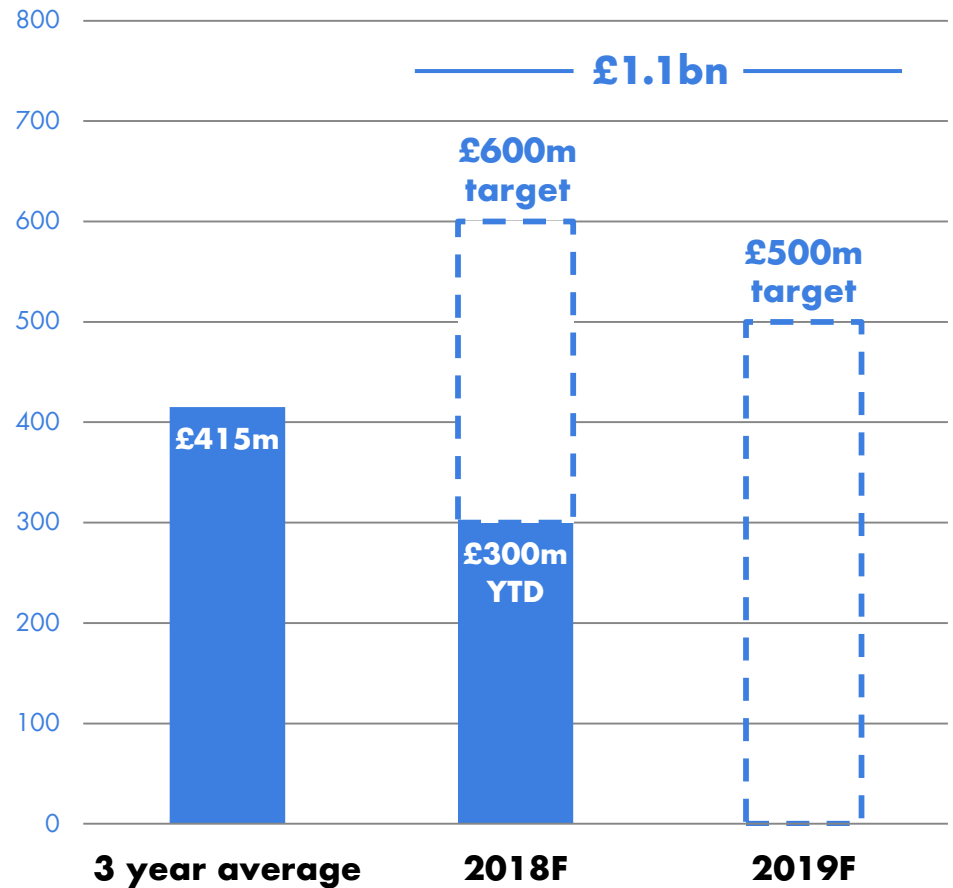
### Portfolio reshaping

Focus on flagship destinations and Premium Outlets

Exit retail parks portfolio

Accelerate disposals:  
£1.1bn over 2018/19

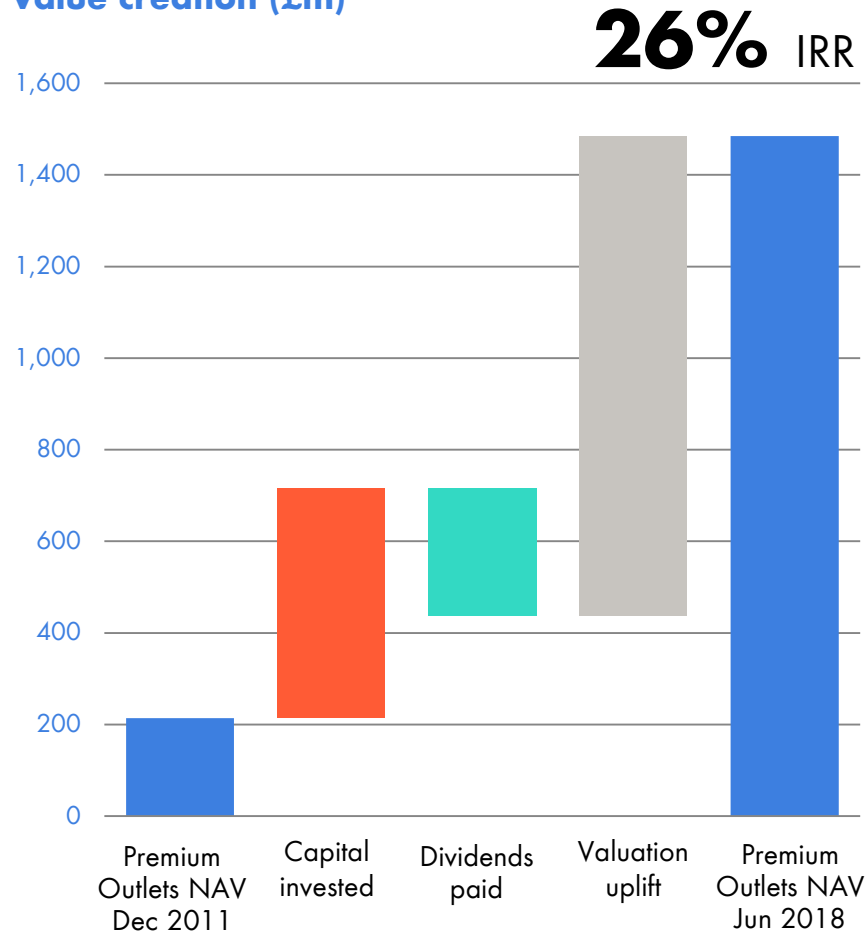
Hammerson annual disposal proceeds (£m)



## Optimised portfolio

# Capitalise on Premium Outlets' winning format

### Value creation (£m)



### Hammerson's Premium Outlets partnership model

#### Cooperation

Shared expertise in management, leasing, marketing and financing

#### Alignment

Strategic partnership on key growth initiatives, acquisitions and extensions

#### Influence and preference

Governance rooted in multi-decade relationship and trust with reciprocal contractual rights

# Optimised portfolio

## Additional Premium Outlet investment opportunities

**1** Acquisitions in VIA Outlets

**2** VIA Outlets major reconfigurations

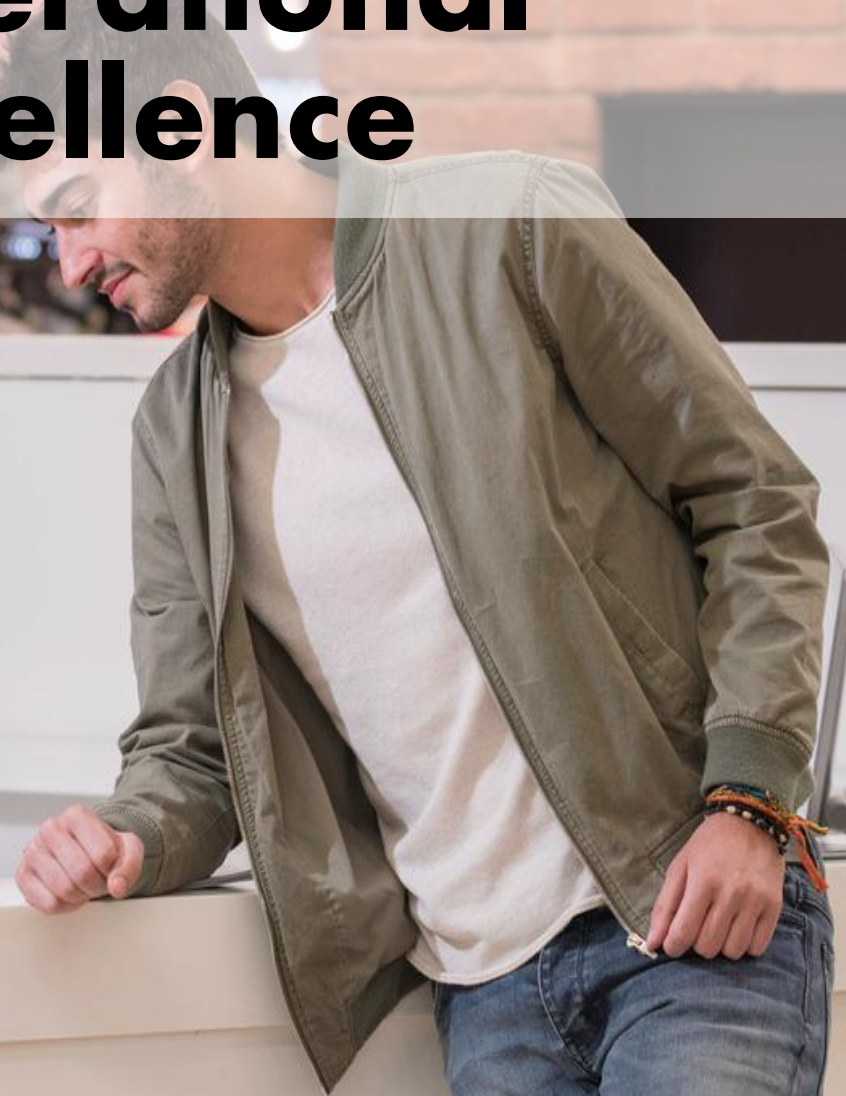
**3** Strategic acquisitions of Value Retail ownership stakes

**4** Value Retail extensions



PIE

# Operational excellence



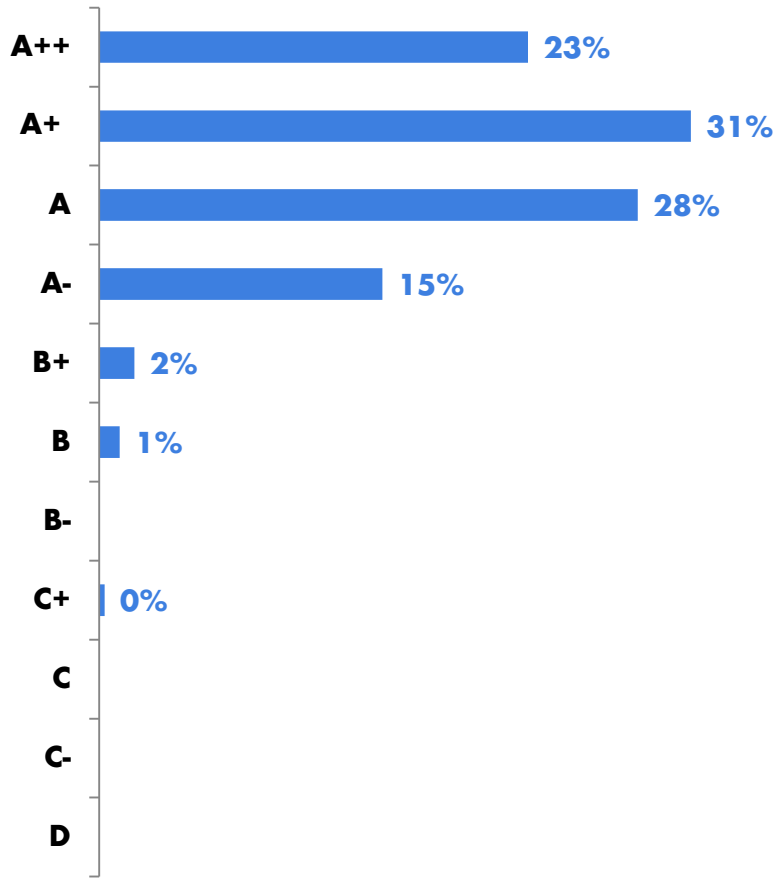
# Step change in UK retailer line up

Category	Current mix	Future mix	Rent/sq ft
Department stores	38%	<b>c.28%</b>	<£10/sq ft
Fashion (high street)	25%	<b>c.20%</b>	c.£30/sq ft
Fashion (aspirational)	5%	<b>c.10%</b>	+£30/sq f
Non-fashion and consumer brands	16%	<b>c.20%</b>	+£50/sq ft
F&B	10%	<b>c.12%</b>	c.£40/sq ft
Leisure/events	6%	<b>c.10%</b>	c.£15/sq ft

# Operational excellence

## Exceptional, well-invested portfolio

Hammerson asset quality by grade (1)



1 Source: Green Street Advisors database, Quality grade, weighted by Hammerson ownership

# Operational excellence

## Amplify the customer experience

**1** Repurpose retail

**2** Enhance F&B and leisure offer

**3** Maximise events

**4** Amplify digital

**5** Upgrade services

**Example: profiting from our position in Birmingham**



Repurpose department store space

New flagship retail showrooms

Enhance event space productivity with improved public plazas

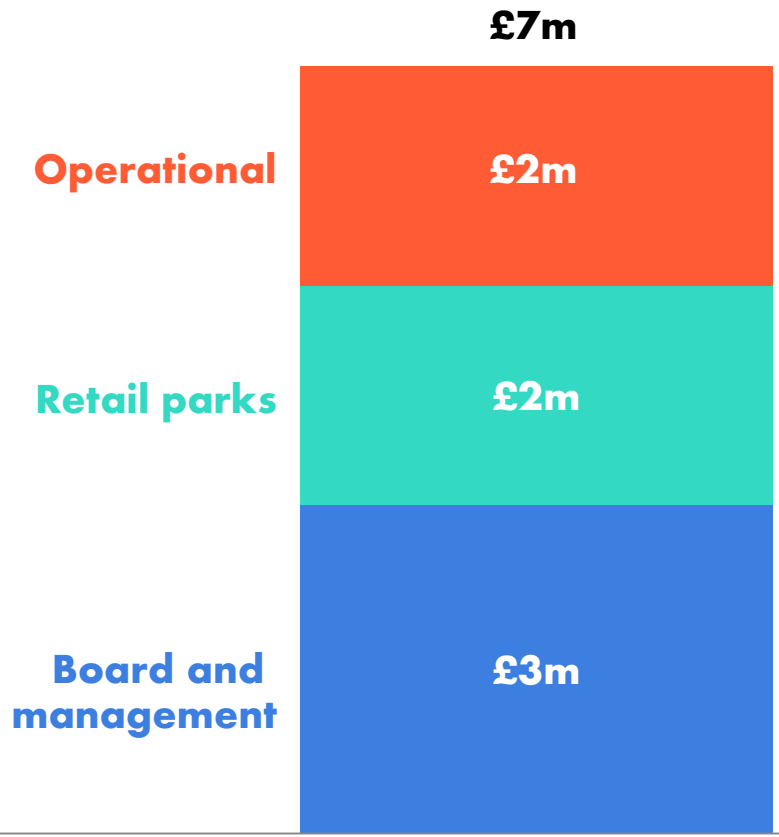
Boost annual events programme

Masterplan Martineau Galleries City Quarter

# Operational excellence

## Cost savings of at least £7m p.a.

Breakdown of annual cost savings (£m)



**Implementation cost £4m**

**Savings delivered by end of 2019**



# Capital efficiency



## Capital efficiency

# Current priority of capital deployment

### Use of proceeds

### Considerations

### Financial returns/ time frame

#### Share buybacks

Invest in own high-quality portfolio at a discount to NAV

EPS and NAV accretive  
Near term

#### Deleverage

Proceeds from accelerated portfolio reshaping  
Reflect increased market uncertainty

De-risking  
Near/medium term

#### Premium Outlets

Very attractive financial returns  
Pursue growth opportunities

+10% IRR  
Near/medium term

#### Extensions and City Quarters and customer experience

On-site schemes progressing and financial targets on track  
Pre-letting slower but less risk than major developments  
European schemes (Ireland, France) currently preferred to UK

c.6% YOC  
Medium term

#### Major UK developments

Large, multi-stakeholder projects  
Decision to defer Brent Cross

c.6% YOC  
Medium/long term

## Capital efficiency

# Reduce future capex and defer the start of Brent Cross

### Current forecast capex 2018 – 2019 (£m)

	2018	2019
<b>On-site or completed developments</b> (Les Trois Fontaines, Cergy; Italie Deux, Paris; The Orchard Centre, Didcot)	£130m	£80m
<b>Other committed capex</b> (Highcross and The Oracle reconfiguration, Croydon land assembly, The Goodsyrd)	£100m	£40m <b>Defer start of Brent Cross development</b>
<b>Asset management and City Quarters</b>	£30m	£50m
<b>Total</b>	<b>£260m</b>	<b>£170m</b>

# Capital efficiency

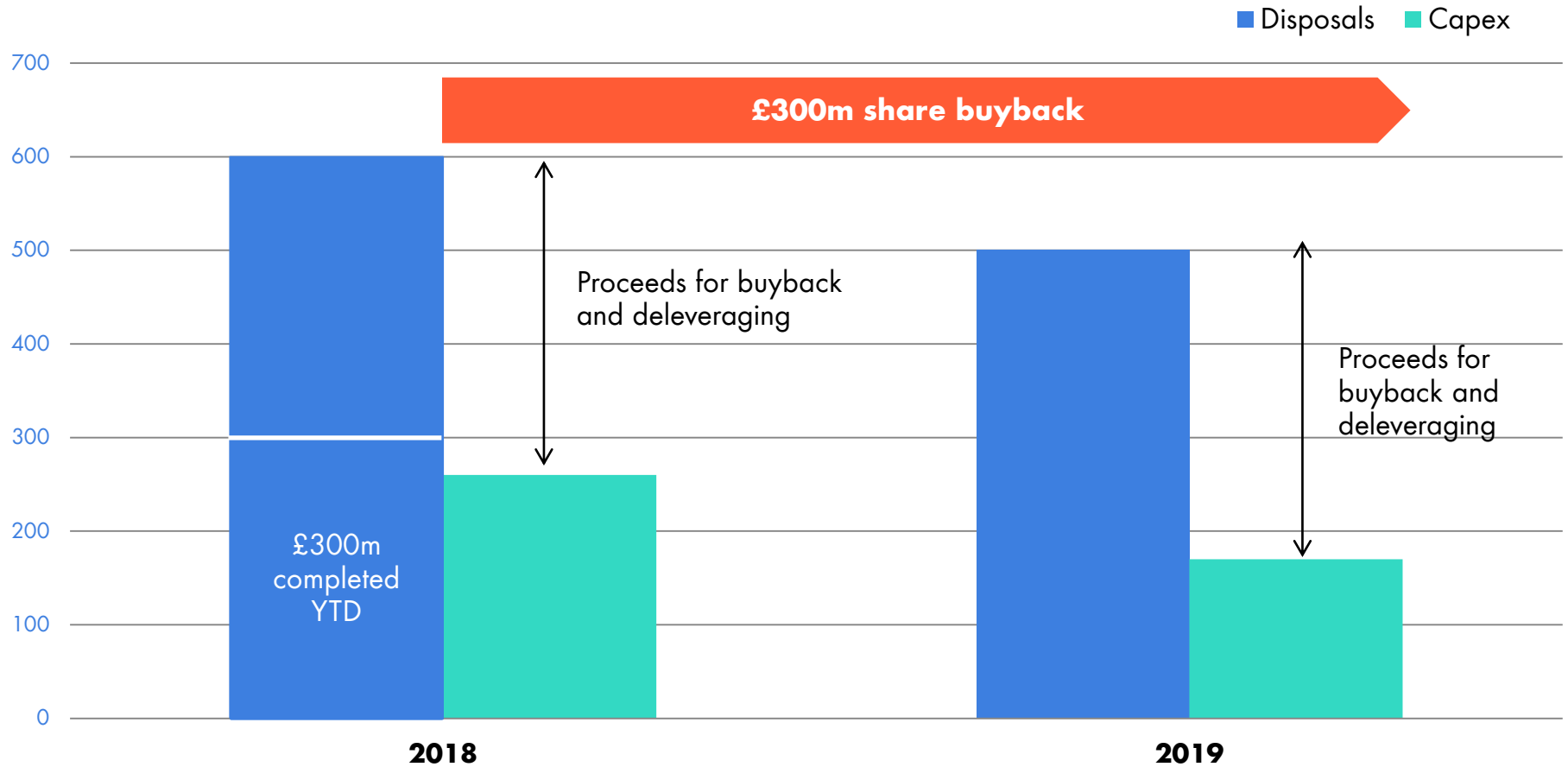
## City Quarters concept



## Capital efficiency

# Significant proceeds from targeted disposals will be allocated to shareholder returns and deleveraging medium-term

### Projected cash proceeds / uses (£m)



# Agenda to boost returns

## Optimised portfolio

Higher growth

- 1 Focus on flagship retail destinations and Premium Outlets  
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Proactive ahead of the market & reduce costs

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## Capital efficiency

Reprioritise investments

- 8 Implement £300m share buyback
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- 10 Defer Brent Cross development

# 2018 half-year results

**Timon Drakesmith** – CFO; Managing Director,  
Premium Outlets



# 2018 half-year results

## Operational highlights

Solid demand for our prime space

**200 leases; £13.6m new rent**

**4% above ERV**

**5% ahead of previous passing**

UK shopping centre occupancy stable

**97.2% despite challenging backdrop**

Progressing department store reconfigurations

**House of Fraser at Highcross**

**Debenhams at The Oracle**

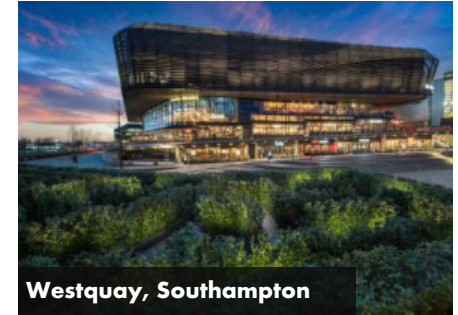
On site developments in France on track

**6% YoC**

Premium Outlets continue to perform

**Portfolio sales +6%**

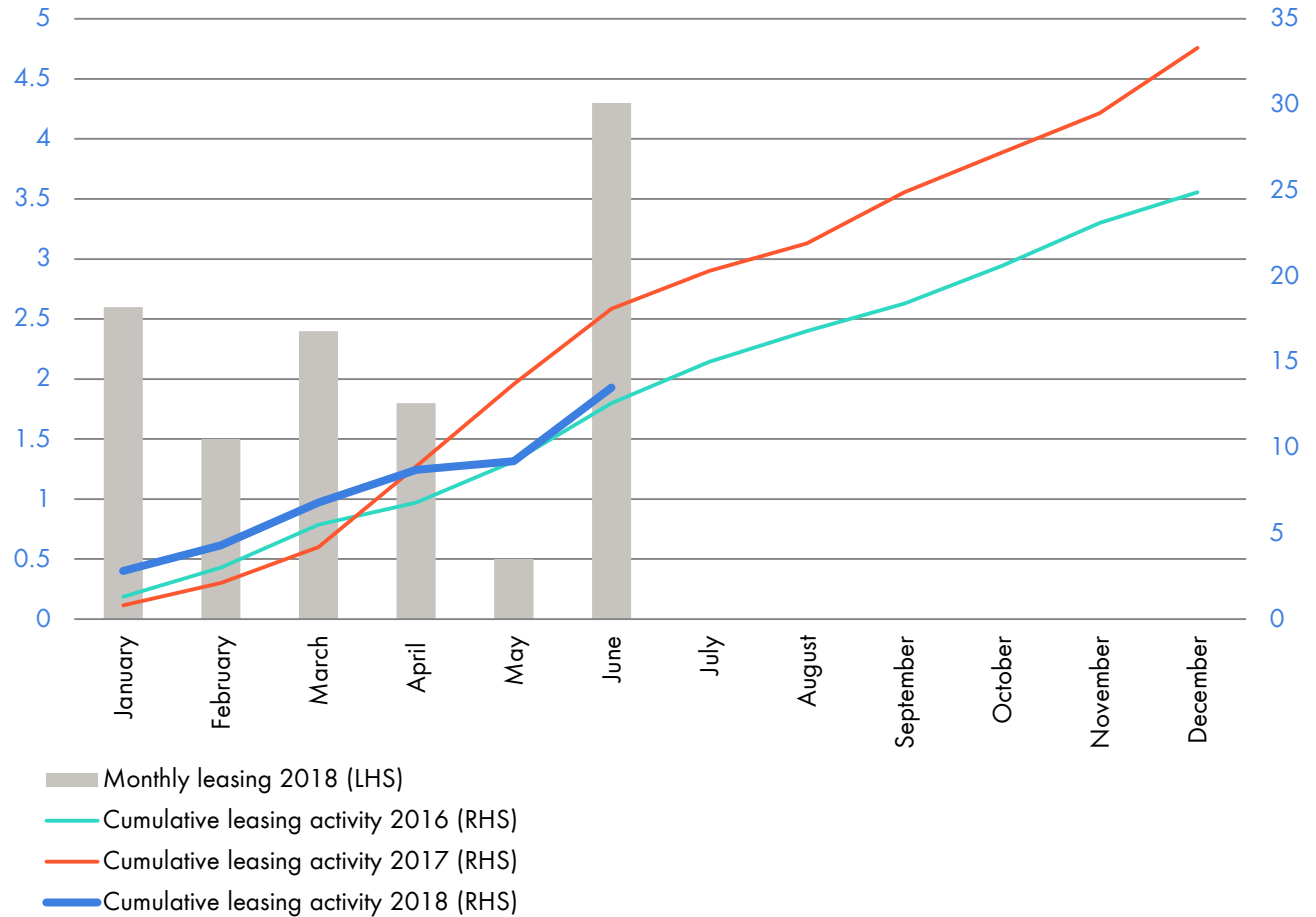
**Bicester sales strong**



# 2018 half-year results

## Solid progress on leasing to high-quality brands

H1 2018 leasing and cumulative vs. 2017 and 2016 (£m) <sup>(1)</sup>



1 Monthly leasing LHS axis, cumulative leasing RHS axis

# 2018 half-year results

## H1 headline results

<b>Income statement</b>	<b>30 June 2018</b>	<b>30 June 2017</b>	<b>Change</b>
<b>Net rental income (£m)</b>	<b>178.5</b>	184.0	-3.0%
<b>Adjusted profit (£m)</b>	<b>120.0</b>	119.4	+0.5%
<b>Adjusted EPS (p)</b>	<b>15.1</b>	15.1	-
<b>Interim dividend (p)</b>	<b>11.1</b>	10.7	+3.7%

<b>Balance sheet</b>	<b>30 June 2018</b>	<b>31 December 2017</b>	<b>Change</b>
<b>Portfolio value (£m)</b>	<b>10,626</b>	10,560	+0.6%
<b>EPRA NAVPS (p)</b>	<b>776</b>	776	-
<b>LTV (%)</b>	<b>37%</b>	36%	+1p.p.

# 2018 half-year results

## LfL NRI

### H1 2018 LfL NRI by sector

	LfL NRI growth (%)
<b>UK shopping centres</b>	-0.1%
<b>UK retail parks</b>	-3.4%
<b>France</b>	-1.1%
<b>Ireland</b>	4.0%
<b>Group ex Premium Outlets</b>	<b>-0.4%</b>
<b>Premium Outlets</b>	8.4%
<b>Group</b>	<b>1.6%</b>

### UK CVA impact

#### UK shopping centres

	H1 2018
Net rents, commercialisation and other	0.8%
CVAs and administrations	-0.9%
<b>Total</b>	<b>-0.1%</b>

#### UK retail parks

Net rents, commercialisation and other	1.4%
CVAs and administrations	-4.8%
<b>Total</b>	<b>-3.4%</b>

## 2018 half-year results

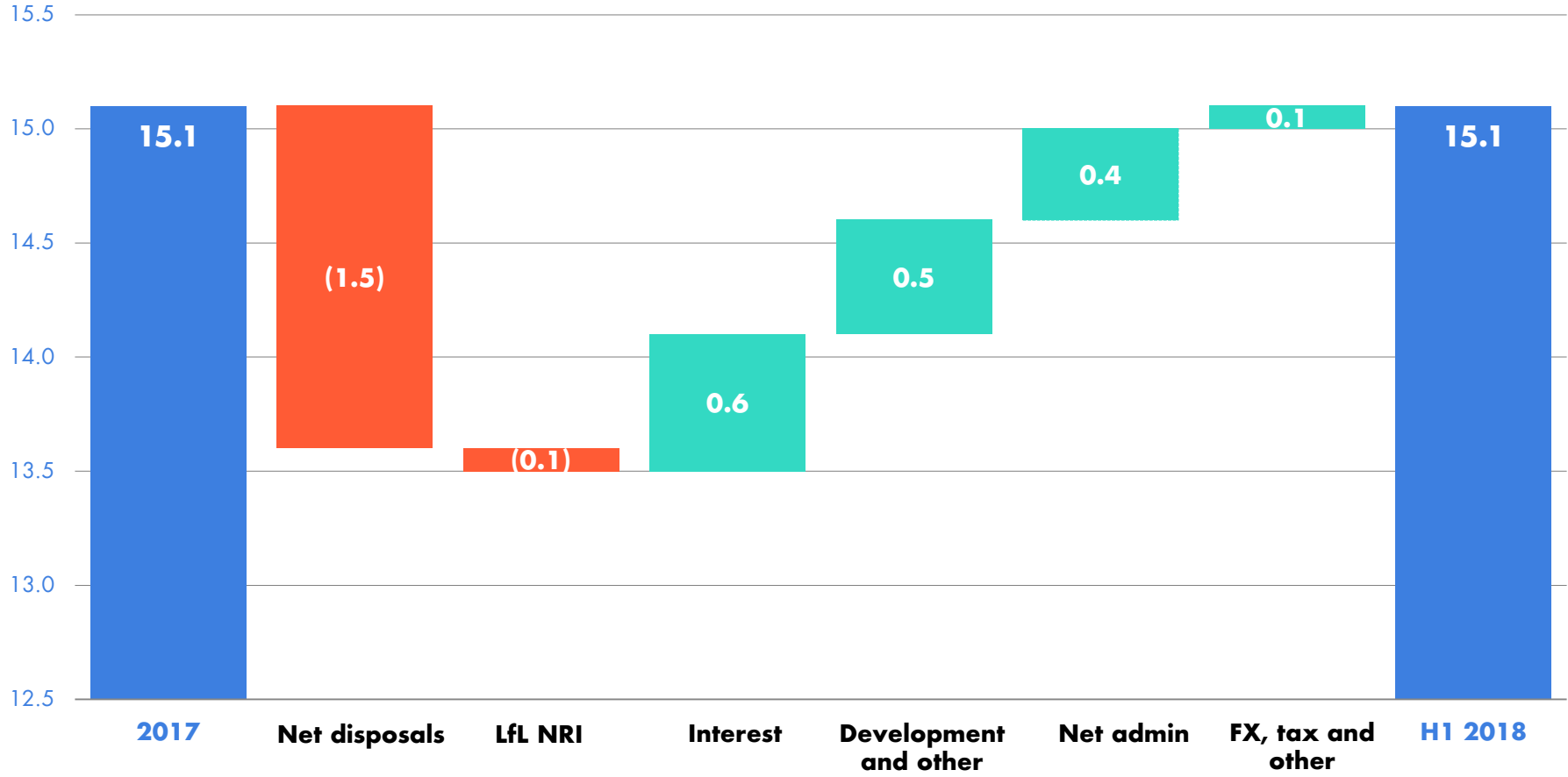
# Reshaped portfolio supports enhanced LfL NRI growth

	FY 2018	2019 – 2021 range p.a.	Key drivers
<b>UK shopping centres</b>	-1% to +1%	+1% to +3%	Rent reviews and lease expiries Administrations and CVAs
<b>UK retail parks</b>	-3% to 0%	n/a	Exit Retail Parks
<b>France</b>	-1% to +1%	+2% to +4%	Indexation Reshaping of portfolio
<b>Ireland</b>	+3% to +5%	+2% to +6%	Rent review settlements Positive trading environment
<b>Outlets</b>	+5% to +10%	+5% to +10%	Sales growth International tourism
	<b>+1% to +4%</b>	<b>+3% to +6%</b>	<b>Reshaped portfolio</b> <b>Higher proportion of faster growth</b>

# 2018 half-year results

## EPS walk

H1 2018 EPS walk (pence per share)



# 2018 half-year results

## Valuations

	H1 2018 capital return <sup>(1)</sup> (%)	Drivers of underlying valuation change			Value at 30 June 2018 <sup>(2)</sup> (£m)
		Yield shift (%)	Income (%)	Other (%) <sup>(4)</sup>	
UK shopping centres	-1.4	-1.0	-0.4	-	3,502
UK retail parks	-3.7	-2.7	-1.0	-	1,141
UK other <sup>(3)</sup>	+4.8	-1.2	+0.4	+5.6	444
France	-0.6	-0.9	-0.1	+0.4	2,041
Ireland	+2.5	+0.8	+1.7	-	1,116
Premium Outlets	+1.2	+0.4	+0.8	-	2,382
<b>Total</b>	<b>-0.3</b>	<b>-0.6</b>	<b>+0.1</b>	<b>+0.2</b>	<b>10,626</b>

1 At constant exchange rates. Developments included per geographical segment

2 Figures on a proportionally consolidated basis

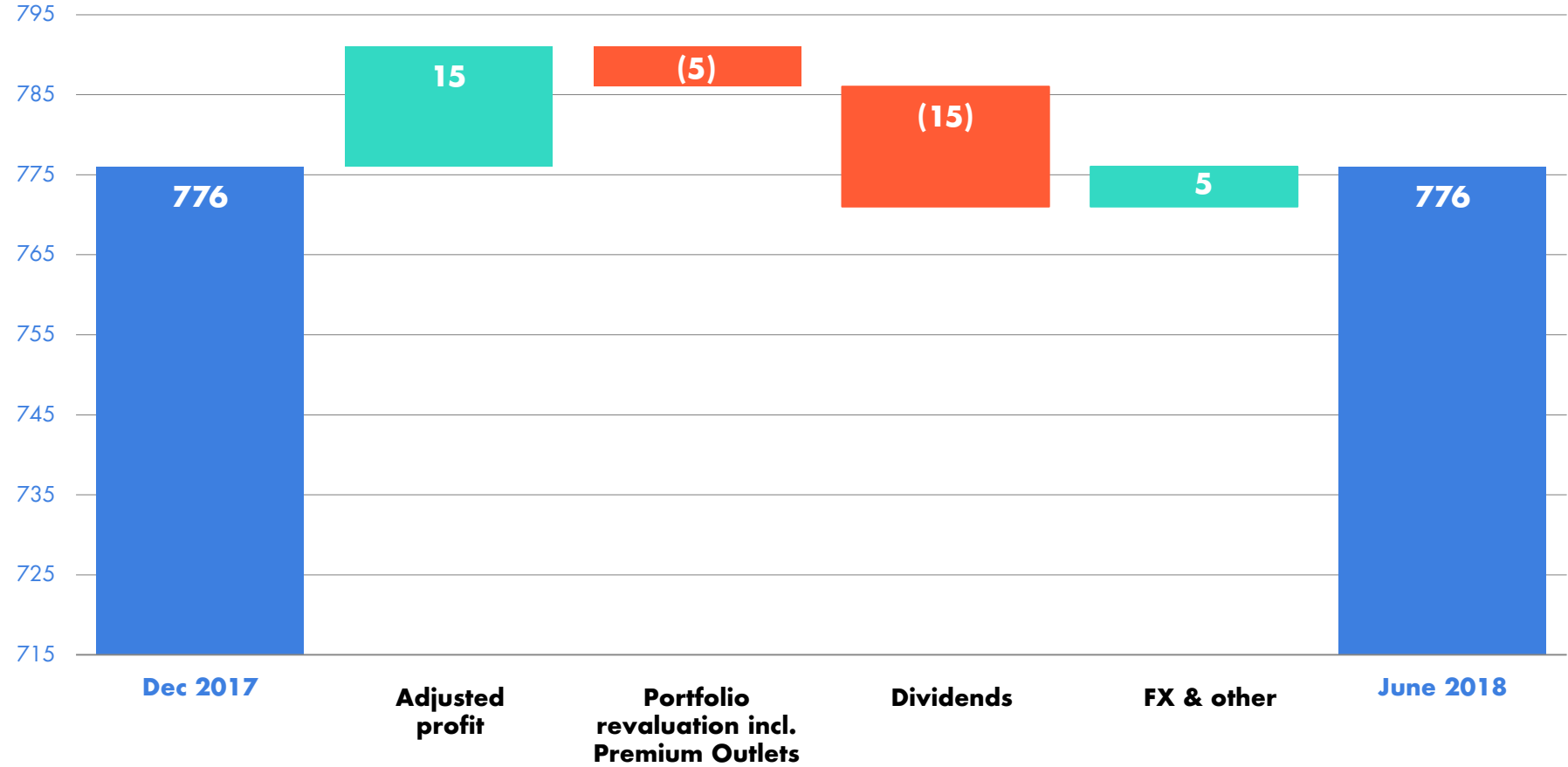
3 Principally assets held for development and non-core

4 Other capital movements reflects the impact of changes in purchasers' costs, development surpluses and capital expenditure

# 2018 half-year results

## NAVPS

H1 2018 EPRA NAV movement (pence per share)



## 2018 half-year results

# Balance sheet ratios

	Financing policy	30 June 2018	31 December 2017
<b>Net debt</b>	-	<b>£3,585m</b>	£3,501m
<b>Gearing</b>	<85%	<b>60%</b>	58%
<b>Loan to value</b>	<40%	<b>37%</b>	36%
<b>Cash and undrawn facilities</b>	-	<b>£878m</b>	£958m
<b>Weighted average cost of debt</b>	-	<b>2.8%</b>	2.9%
<b>Interest cover</b>	>2.0x	<b>3.4x</b>	3.4x
<b>Net debt/EBITDA</b>	<10x	<b>10.0x</b>	9.3x
<b>Fixed rate debt</b>	>50%	<b>81%</b>	78%
<b>GBP/EUR FX balance sheet hedging</b>	70% - 90%	<b>78%</b>	78%

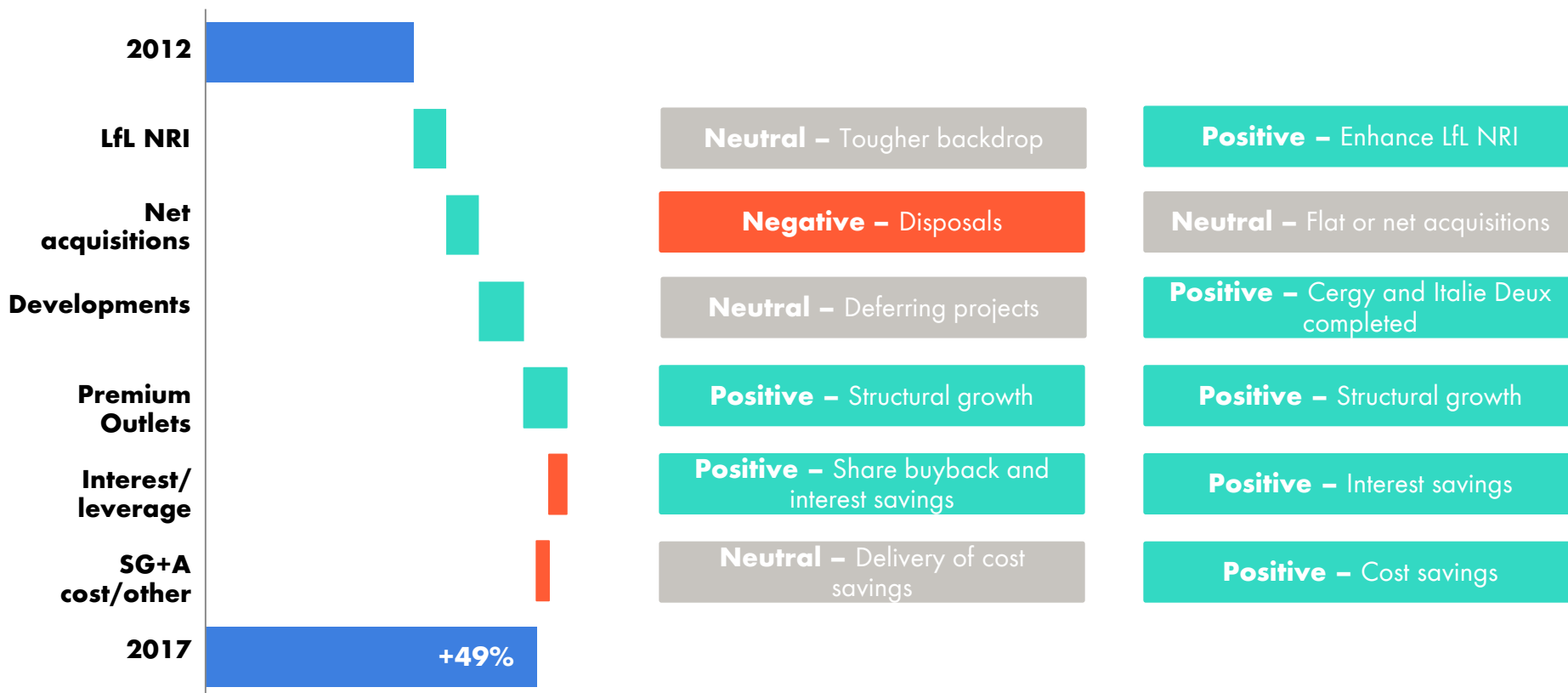
# 2018 half-year results

## Enhance quality of future earnings

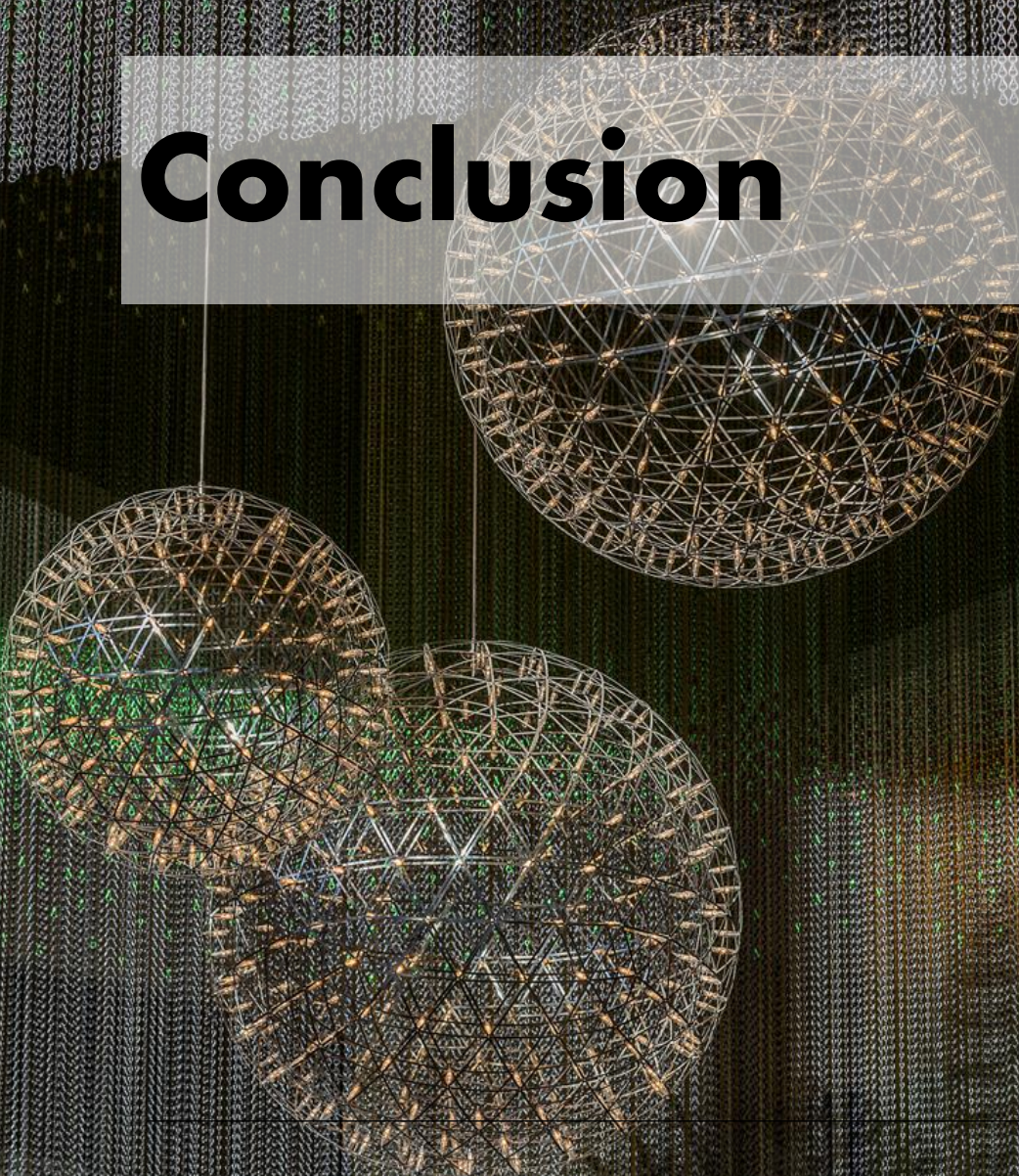
### Drivers of EPS growth 2012-2017

### Period of transition 2018-2019

### Growth 2020+



# Conclusion



**Dynamic destinations where people, brands and partners thrive**

**BULLRING  
& GRAND CENTRAL  
BIRMINGHAM**

**Optimised  
portfolio**

**Operational  
excellence**

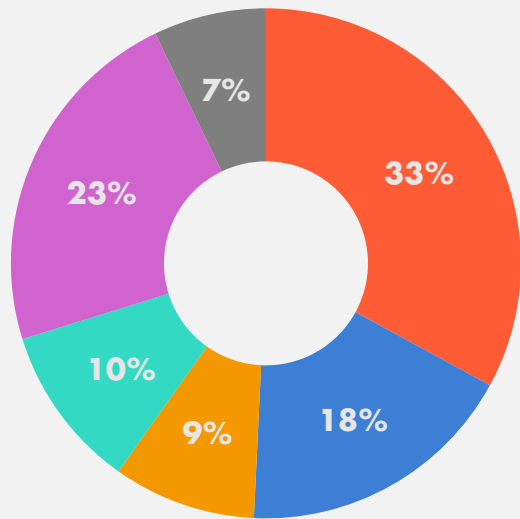
**Capital  
efficiency**

# Questions

# Appendices

A decorative hanging light fixture with multiple tiers of white saucers and colorful teacups. The fixture is made of a curved metal rod with several vertical supports. Each support holds a white saucer, and some saucers have a teacup on top. The teacups are decorated with various patterns, including blue and white stripes, blue and yellow polka dots, and a colorful geometric pattern. The background is a blurred wooden wall.

# £10.6 billion leading pan-European retail platform



UK shopping centres - £3.5bn	<span style="color: orange;">■</span>
France - £1.9bn	<span style="color: blue;">■</span>
Ireland - £1.0bn	<span style="color: orange;">■</span>
UK retail parks - £1.1bn	<span style="color: teal;">■</span>
Premium Outlets - £2.4bn	<span style="color: purple;">■</span>
Development & UK other - £0.7bn	<span style="color: grey;">■</span>

**57**  
European shopping destinations

**14**  
Countries

**Top 3**  
Market position in all chosen sectors

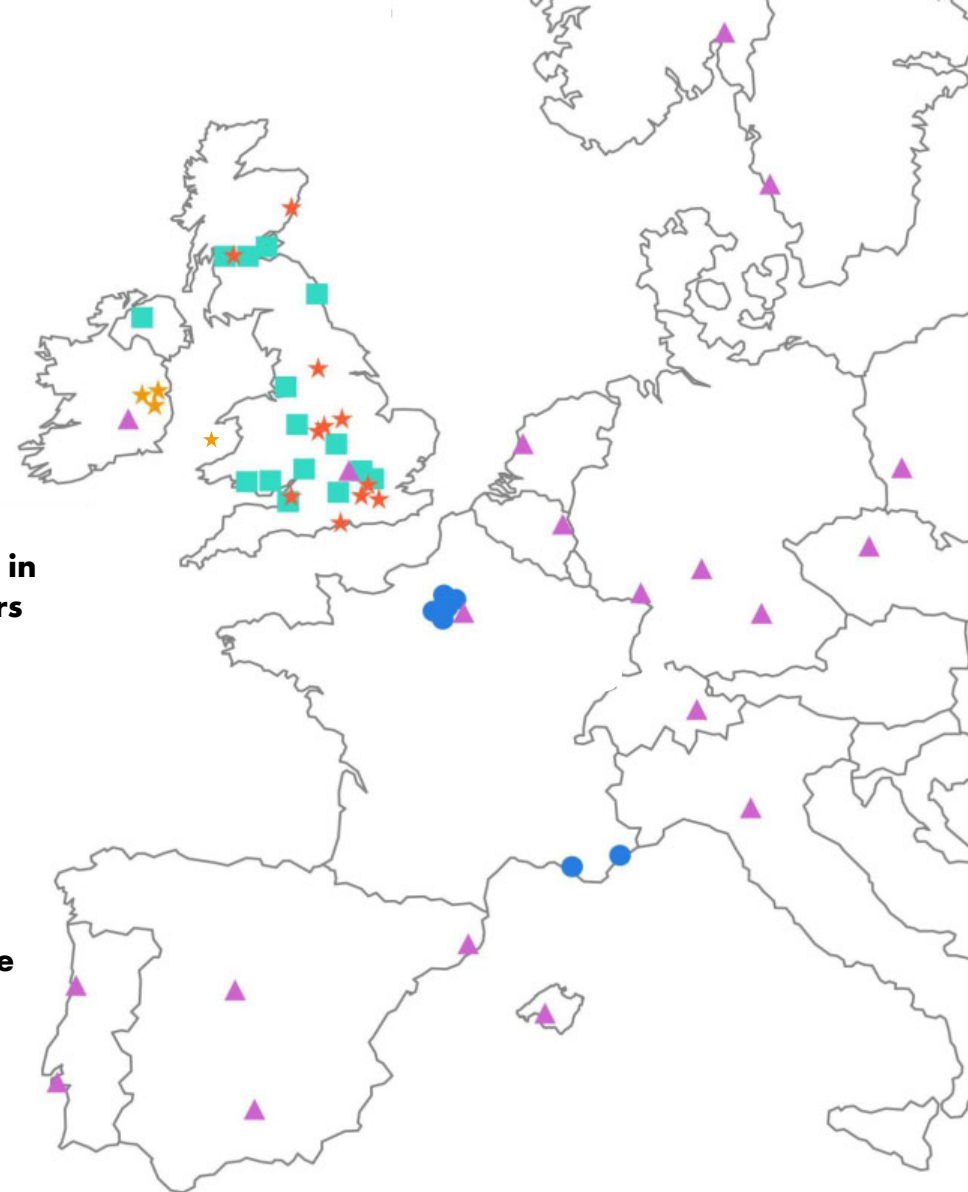
**44%**  
non-UK assets

**2.3m**  
sq m retail space

**440m**  
visitors

**4,800**  
Tenants

Position as at 30 June 2018



- ★ 11 - UK shopping centres
- 8 - France shopping centres
- ★ 3 - Ireland shopping centres
- 15 - UK retail parks
- ▲ 20 - Premium Outlets

## Appendices

# H1 operational update: UK shopping centres

### UK shopping centres H1 2018

LfL NRI (%)	-0.1
Occupancy (%)	97.2
Leasing activity (£m)	6.8
Leasing vs. ERV (%)	+5
In-store retail sales (%)	-2.5
Footfall (%)	-1.6

### Key leases signed with:

TOMMY HILFINGER



TAGHeuer



Bershka

SEASALT  
CORNWALL

& other Stories

Joules

CALVIN KLEIN

NYX  
PROFESSIONAL MAKEUP



Comptoir Libanais, Grand Central

**Average H1 2018 leasing package 8 months**  
(H1 2017: 10 months)

## Appendices

# H1 operational update: UK retail parks

### UK retail parks H1 2018

LfL NRI (%)	-3.4
Occupancy (%)	94.5
Leasing activity (£m)	1.3
Leasing vs. ERV (%)	+4
Footfall (%)	-1.9

### Positive operational trends<sup>(1)</sup>:

**+7%** Retail spend

**+11%** Click + Collect spend

**+3%** Dwell time

### The Orchard Centre, Didcot now 71% let



The Orchard Centre, Didcot



1 Source: CACI consumer survey, YoY increase

## Appendices

# H1 operational update: Ireland

### Ireland H1 2018

LfL NRI (%)	+4.0
Occupancy (%)	98.9
Leasing activity (£m)	1.5
Leasing vs. ERV (%)	+6

### Leases signed with:



RIVER ISLAND



### Improving the catering offer at Pavilions, Swords with three new restaurant units



Commenced construction of three new restaurant units

€3.3m scheme to link first floor retail mall to new restaurant quarter

Improving casual dining offer to drive dwell time

Leases signed with Five Guys and Milano

# Appendices

## H1 operational update: France

### France H1 2018

<b>LfL NRI (%)</b>	-1.1
<b>Occupancy (%)</b>	97.1
<b>Leasing activity (£m)</b>	3.6
<b>Leasing vs. ERV (%)</b>	+2
<b>In-store retail sales (%)</b>	+2.9
<b>Footfall (%)</b>	+2.3

### Key leases signed with:



Nespresso, Les Terrasses du Port



Les Trois Fontaines, Cergy

## Appendices

# Progressing with key development projects in France

### Les 3 Fontaines, Cergy



Co-ownership agreement, building permit and retail consent obtained

Acquired adjacent centre, Cergy 3

Main contractor selected

Good pre-letting to fashion brands (JD Sports) and F&B (Pret A Manger, Vapiano)

Project commenced

Size

**44,300m<sup>2</sup>**

Total development cost

**£290m**

Target rent

**£16m**

### Italie Deux, Paris



Project to enhance tenant mix and F&B offer at central Paris scheme

Obtained planning consent

Pre-lets include Pret A Manger and M&S Simply Food

Project commenced

Size

**6,400m<sup>2</sup>**

Total development cost

**£39m**

Target rent

**£2m**

# H1 operational update: Premium Outlets

	Value Retail	VIA Outlets
<b>GAV Hammerson share (£m)</b>	<b>1,762</b>	<b>620</b>
<b>Sales growth YoY (%) <sup>(2)</sup></b>	<b>6</b>	<b>6</b>
<b>Sales density growth YoY (%) <sup>(2)</sup></b>	<b>3</b>	<b>4</b>
<b>Footfall growth (%) <sup>(2)</sup></b>	<b>2</b>	<b>3</b>
<b>NRI growth (%) <sup>(3)</sup></b>	<b>6</b>	<b>18</b>



1 100% portfolio  
 2 Excludes assets acquired in 2017  
 3 Hammerson share

## Appendices

# Administrations and CVAs

	UK shopping centres	UK retail parks	UK other interests	France	Group
<b>Total units in administration or CVA</b>	48	21	8	27	104
<b>Total units occupied</b>	41	13	6	27	87
<b>NRI impact – H1 2018 (£m)</b>	0.7	1.4	0	0	2.1
<b>Projected FY 2018 NRI impact (£m)</b>	2.5	3.1	0.2	0	5.8
<b>FY 2018 impact (% passing rent)</b>	0.7%	0.8%	-	-	1.5%

Note: 50 units in administration at 31 December 2017 (0.9% group passing rent). 41 of these units were occupied (0.8% group passing rent)

# Premium Outlets portfolio

## Value Retail Villages

Bicester Village, Oxford

GLA: 28,000m<sup>2</sup>

Boutiques: 153

La Roca Village, Barcelona

GLA: 23,400m<sup>2</sup>

Boutiques: 134

Las Rozas Village, Madrid

GLA: 16,500m<sup>2</sup>

Boutiques: 100

La Vallée Village, Paris

GLA: 21,900m<sup>2</sup>

Boutiques: 105

Maasmechelen Village, Brussels

GLA: 19,800m<sup>2</sup>

Boutiques: 97

Fidenza Village, Milan

GLA: 20,900m<sup>2</sup>

Boutiques: 120

Wertheim Village, Frankfurt

GLA: 21,200m<sup>2</sup>

Boutiques: 111

Ingolstadt Village, Munich

GLA: 21,100m<sup>2</sup>

Boutiques: 112

Kildare Village, Dublin

GLA: 16,700m<sup>2</sup>

Boutiques: 98

## VIA Outlets centres

Batavia Stad Amsterdam Fashion Outlet

GLA: 30,600m<sup>2</sup>

Units: 121

Fashion Arena Prague Outlet

GLA: 24,100m<sup>2</sup>

Units: 101

Freeport Lisbon Fashion Outlet

GLA: 36,100m<sup>2</sup>

Units: 113

Hede Fashion Outlet, Gothenburg

GLA: 16,300m<sup>2</sup>

Units: 53

Landquart Fashion Outlet, Zürich

GLA: 20,800m<sup>2</sup>

Units: 76

Mallorca Fashion Outlet

GLA: 33,300m<sup>2</sup>

Units: 71

Seville Fashion Outlet

GLA: 16,500m<sup>2</sup>

Units: 61

Wroclaw Fashion Outlet, Poland

GLA: 13,700m<sup>2</sup>

Units: 84

Zweibrücken Fashion Outlet, Germany

GLA: 29,300m<sup>2</sup>

Units: 116

Vila do Conde Porto Fashion Outlet

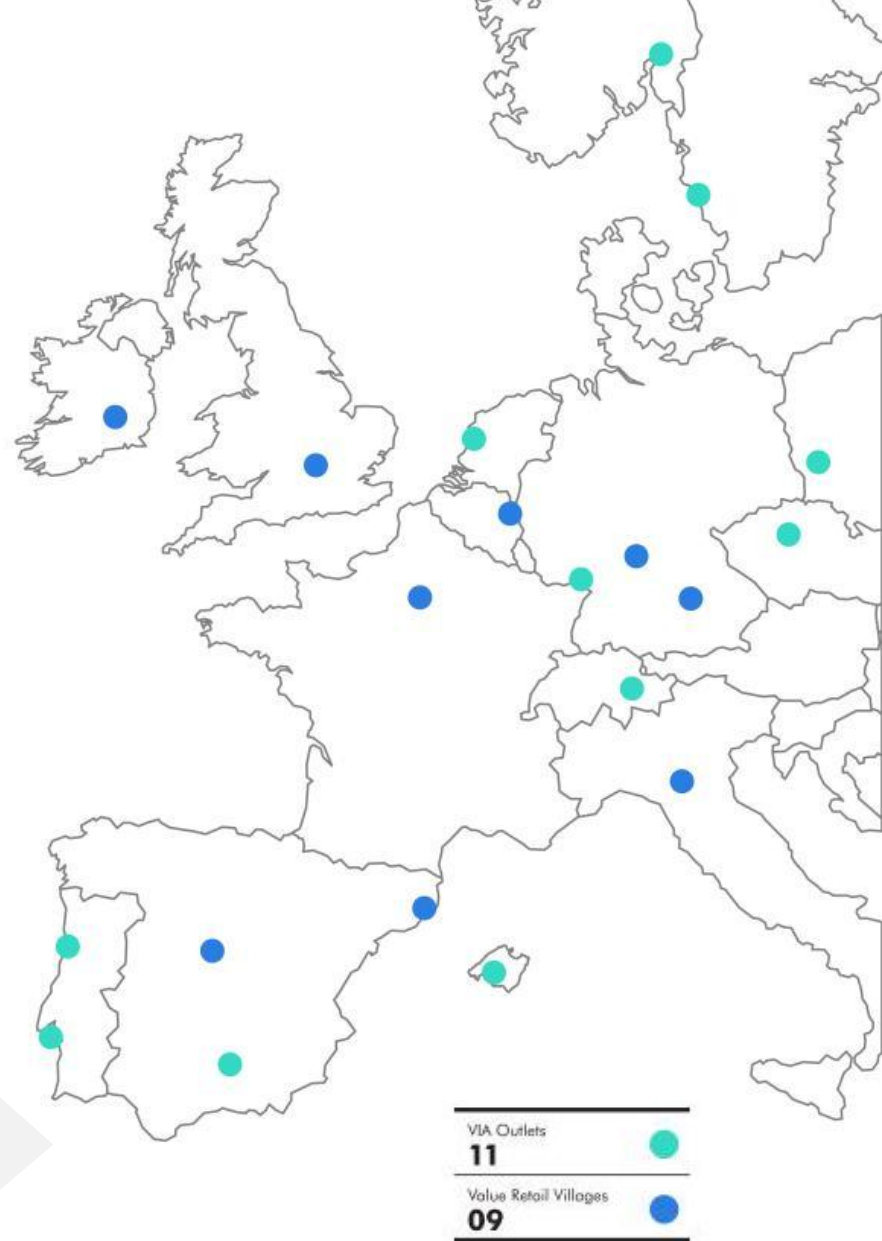
GLA: 27,800m<sup>2</sup>

Units: 123

Norwegian Outlet, Oslo

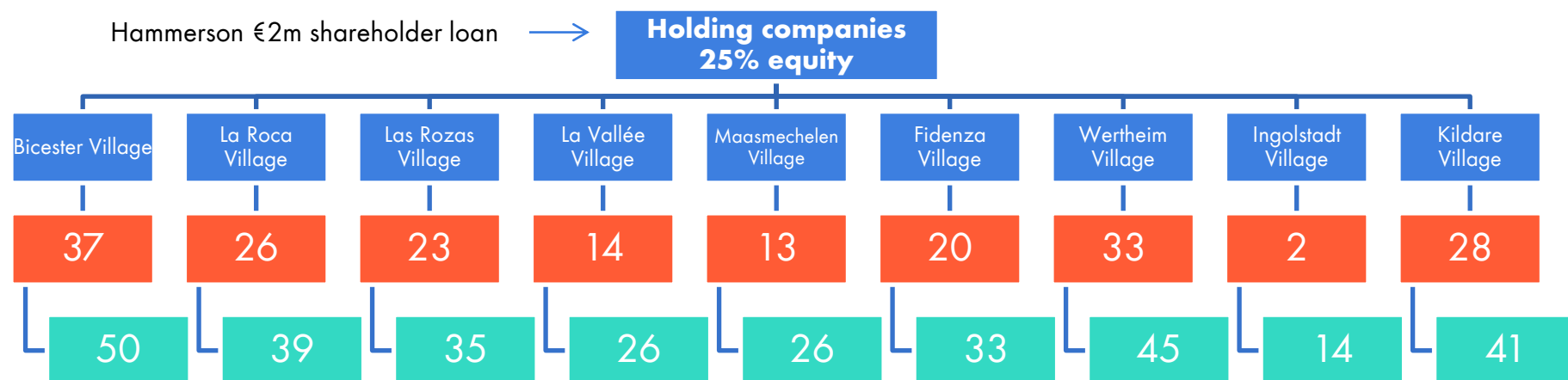
GLA: 13,300m<sup>2</sup>

Units: 97



## Appendices

# Hammerson's total investment in Value Retail (38%)



### Value Retail ownership

	Hammerson share (£m)	100% (£m)	%
GAV	1,762	4,834	36%
Participative loans	150	340	44%
<b>GAV plus participative loans</b>	<b>1,912</b>	<b>5,174</b>	<b>37%</b>
Other assets	193	666	29%
Total liabilities	(1,038)	(3,032)	34%
<b>Investment in associate excl. goodwill</b>	<b>1,067</b>	<b>2,808</b>	<b>38%</b>

Village ownership via LPs (%)

Total Village ownership (%) <sup>(1)</sup>

(1) Total Village ownership calculated as economic entitlement of directly held and indirectly held interests

# Our Product Experience Framework

We create desirability



## Iconic destinations

- Built environment
- Placemaking
- Seamless technology
- Flexible construction



## Retail specialism

- Optimal retail mix
- Fresh concepts
- Innovative retail technology
- Operational efficiency



## Experience led

- Food & beverage
- Leisure as anchor
- Engaging events
- Surprise & delight



## Customer first

- Insight driven
- Frictionless experience
- Enhanced services
- Sensory experience



Positive for the environment | Positive for the community

# Appendices

## H1 2018 operational statistics

	UK shopping centres	France
<b>Sales</b> <sup>(1)</sup>	-2.5%	+2.9%
<b>Footfall</b> <sup>(2)</sup>	-1.6%	+2.3%
<b>Rent:sales</b> <sup>(3)</sup>	12.9%	11.2%
<b>OCR</b> <sup>(3)</sup>	22.0%	14.3%

	UK £/ft <sup>2</sup>	France £/ft <sup>2</sup>
<b>Sales densities</b> <sup>(4)</sup> <b>2018</b>	245 - 523	498 - 596
<b>2017</b>	240 - 490	395 - 620
<b>2016</b>	250 - 515	350 - 715

<b>Occupancy (%)</b>	UK shopping centres	UK retail parks	France	Ireland	Group
<b>30 June 2018</b>	97.2	94.5	97.1	98.9	96.6
<b>31 December 2017</b>	98.1	99.4	97.9	99.7	98.3
<b>30 June 2017</b>	97.2	99.0	96.6	99.9	97.3

1 Retail sales on same-centre basis, includes all shopping centres. H1 2018 UK benchmark -0.7% (Source: Visa Face to Face index); H1 2018 France benchmark -1.6% (Source: CNCC, as at May 2018)

2 H1 2018 UK benchmark -3.2% (Source: Tyco Shoppertrak); H1 2018 France benchmark -1.2% (Source: CNCC)

3 Excludes anchor stores. France data includes VAT (rent:sales and OCR)

4 Excludes anchor stores. France data includes VAT; Jeu de Paume, Beauvais, excluded

## Appendices

# H1 portfolio leasing overview

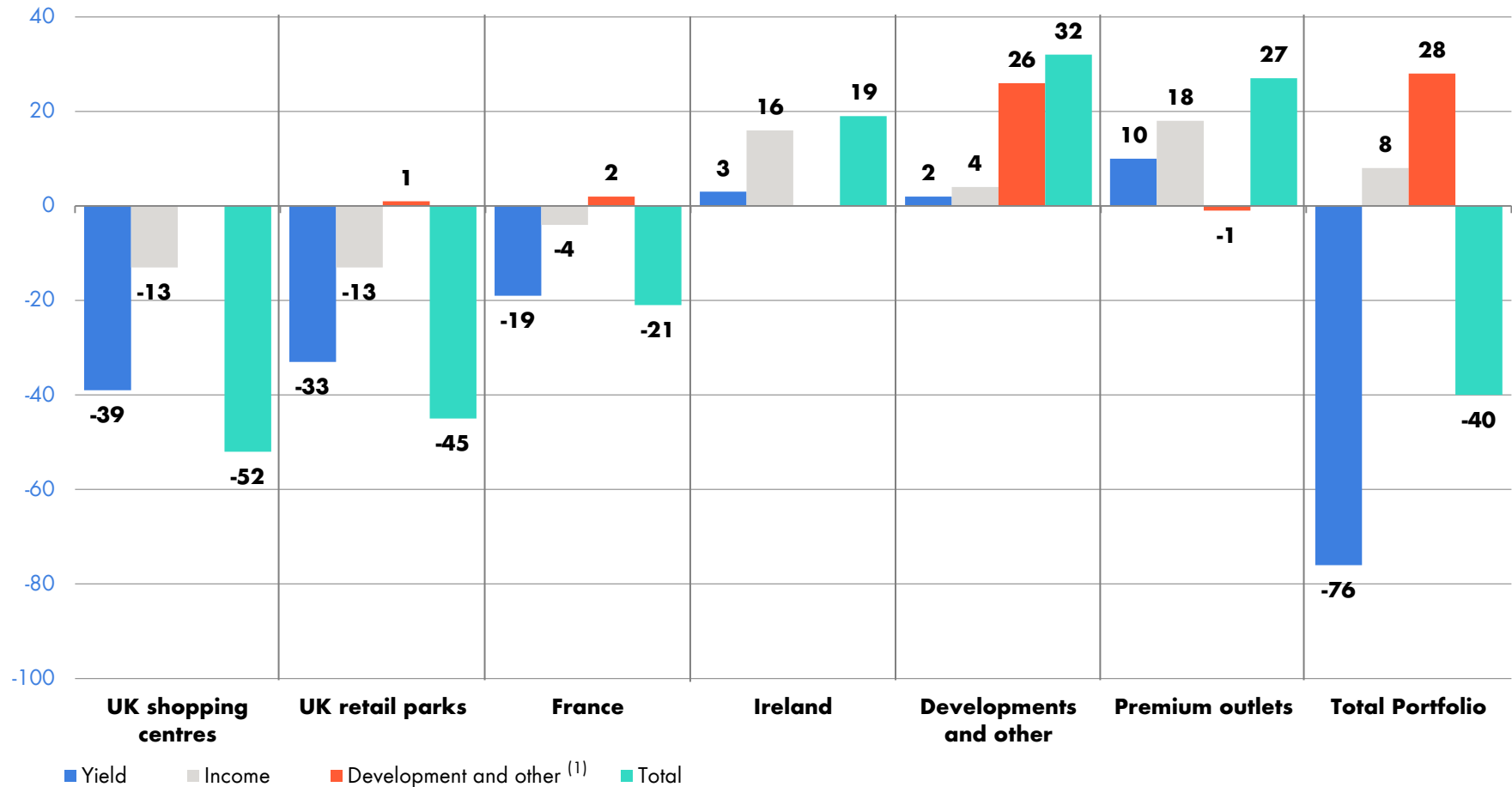
	Leasing vs previous passing (%)	Leasing vs ERV (%)	Like-for-like ERV growth (%)	New rent secured from leasing (£m)
<b>UK shopping centres</b>	+5	+5	+0.1	6.8
<b>UK retail parks</b>	+2	+4	-0.8	1.3
<b>France</b>	+4	+2	+0.2	3.6
<b>Ireland</b>	+23	+6	+2.0	1.5
<b>Group</b>	+5	+4	+0.2	13.6 <sup>(1)</sup>

(1) Including Ireland and UK Other properties (principally assets held for development and non-core)

## Appendices

# H1 components of valuation change

Components of valuation change in H1 2018, total portfolio (£m)



<sup>1</sup> Development and other includes the movement in the UK Other interests portfolio where valuations increased by a total of £16m during 2018. Other capital movements reflects the impact of changes in purchasers' costs, development surpluses and capital expenditure

## Appendices

# H1 valuation data

	UK shopping centres	UK retail parks	France	Ireland	UK other interests	Total portfolio
<b>True equivalent yield (%)</b>						
<b>30 Jun 2018</b>	5.2	6.3	4.4	4.4	7.4	5.1
<b>31 Dec 2017</b>	5.1	6.2	4.4	4.4	7.2	5.0
<b>ERV (£m)</b>						
<b>30 Jun 2018</b>	187.0	73.3	90.7	44.4	14.1	409.5
<b>31 Dec 2017</b>	186.7	75.4	91.7	43.3	14.1	411.2
<b>LfL change (%)</b>	0.1	-0.8	0.2	2.0	0.0	0.2

## Appendices

# Breadth of buyers for prime European assets

<b>Hammerson key disposals 2015 – 2018 YTD</b>	<b>Date</b>	<b>Buyer</b>	<b>Net proceeds £m</b>
<b>Drakehouse retail park, Sheffield</b>	<b>Mar-15</b>	<b>90 North (private equity)</b>	61
<b>Bercy 2, Paris</b>	<b>Oct-15</b>	<b>Tikehau (Institution)</b>	47
<b>Grand Maine, Angers</b>	<b>Oct-15</b>	<b>French Institution</b>	46
<b>Monument Mall, Newcastle</b>	<b>Jan-16</b>	<b>Standard Life</b>	75
<b>Villebon 2, Villebon-sur-Yvette</b>	<b>Apr-16</b>	<b>French Institution</b>	124
<b>Thurrock Shopping Park</b>	<b>Jun-16</b>	<b>TH Real Estate</b>	98
<b>Manor Walks shopping centre, Cramlington</b>	<b>Jun-16</b>	<b>Arch (local authority)</b>	77
<b>Westmoreland retail park, Cramlington</b>	<b>Jun-16</b>	<b>Arch (local authority)</b>	36
<b>Grand Central, Birmingham (50%)</b>	<b>Nov-16</b>	<b>CPPIB</b>	173
<b>Westquay South, Southampton (50%)</b>	<b>Dec-16</b>	<b>GIC</b>	45
<b>Westwood and Westwood Gateway Retail Parks, Thanet</b>	<b>Jul-17</b>	<b>BMO (private equity)</b>	78
<b>Saint Sébastien, Nancy</b>	<b>Dec-17</b>	<b>AEW (private equity)</b>	144
<b>Place des Halles, Strasbourg</b>	<b>Dec-17</b>	<b>Fund manager</b>	167
<b>Battery Retail Park, Birmingham</b>	<b>Feb-18</b>	<b>NFU Mutual</b>	57
<b>Wrekin Retail Park, Telford</b>	<b>Mar-18</b>	<b>N/A</b>	35
<b>Imperial Retail Park, Bristol and Fife Central Retail Park, Kirkcaldy</b>	<b>Jul-18</b>	<b>Capreon (Private equity)</b>	164
<b>Total</b>			<b>£1.4bn</b>

## Appendices

# Retail park disposals 2016 to 2018

<b>2016</b>	<b>Proceeds £m</b>	<b>Buyer</b>
<b>Thurrock Shopping Park, Thurrock</b>	98	TH Real Estate
<b>Fir Lane, Folkestone <sup>(2)</sup></b>	6	The Drapers Company
<b>Cramlington Retail Park, Cramlington</b>	77	Arch (local authority)
<b>Westmorland Retail Park, Cramlington</b>	36	Arch (local authority)
<b>2017</b>		
<b>Thanet Retail Parks, Kent</b>	78	BMO (private equity)
<b>Avenue Retail Park, Cardiff <sup>(2)</sup></b>	6	Greenstone Oxford Limited
<b>2018</b>		
<b>Battery Retail Park, Selly Oak</b>	57	NFU Mutual
<b>Wrekin Retail Park, Telford</b>	35	Ediston/Europa
<b>Imperial Retail Park, Bristol/Fife Central Retail Park, Kirkcaldy</b>	164	Capreon (private equity)
<b>Total 2016 - 2018</b>	<b>557</b>	

1 Topped up initial yield  
2 Not separately disclosed

## Appendices

# On-site and recently completed developments

On-site developments	Lettable area m <sup>2</sup>	Expected completion	Value 30 Jun 2018 £m	Estimated cost to complete <sup>(2)</sup> £m	Estimated annual income <sup>(3)</sup> £m	Let <sup>(5)</sup> %
Italik, Italie Deux extension, Paris	6,400	Q4 2019	18	24	2	57
Les 3 Fontaines extension, Paris	44,300	Q2 2021	170	158	16	22
<b>Total</b>	<b>50,700</b>		<b>188</b>	<b>182</b>	<b>18</b>	

Recently completed developments	Lettable area m <sup>2</sup>	Completed	Total development cost <sup>(2)</sup> £m	ERV <sup>(4)</sup> £m	Let <sup>(5)</sup> %
Parc Tawe redevelopment, Swansea	21,400	Feb 2018	16	2	78
Orchard centre extension, Didcot	8,700	Mar 2018	44	3	71
<b>Total</b>	<b>30,100</b>		<b>60</b>	<b>5</b>	

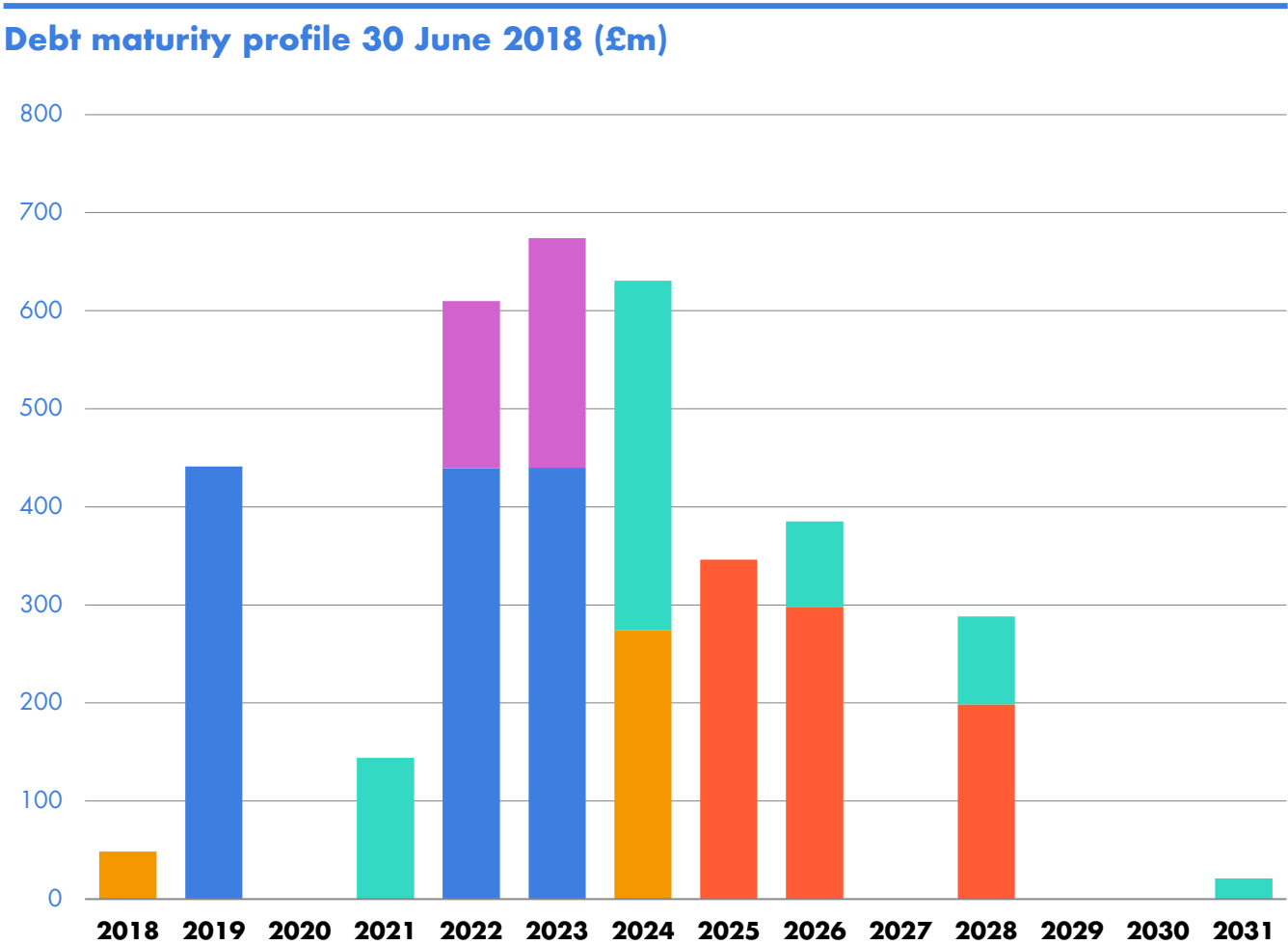
- 1 Group ownership 100% for all on-site schemes
- 2 Incremental capital cost including capitalised interest
- 3 Incremental income net of head rents and after expiry of rent-free periods
- 4 Estimated rental value as per the Group's valuers at 30 June 2018
- 5 Let or in solicitors' hands by income at 23 July 2018

# Development pipeline opportunities

Scheme	Scheme area (m <sup>2</sup> )	
<b>Brent Cross extension</b>	90,000	Extension and refurbishment of Brent Cross, forming part of wider Brent Cross Cricklewood regeneration plans, totalling 175,000m <sup>2</sup> of retail, catering and leisure. Reserved matters planning application approved October 2017. The compulsory purchase order was confirmed in December 2017. Both are now free from challenge. Laing O'Rourke and Hochtief Graham have been selected as the preferred contractors for the retail extension and highway works.
<b>Bristol investment properties</b> <sup>(1)</sup>	74,000	Planning permission was granted in July 2018 for the redevelopment of a 3.5ha area of joint venture-owned properties forming part of the Broadmead estate adjoining Cabot Circus. Masterplan includes up to 74,000m <sup>2</sup> retail and leisure, 380 car parking spaces, and the potential for 150 residential units and a 150 room hotel.
<b>Croydon Town Centre</b>	200,000	Redevelopment of Whitgift Centre and refurbishment of Centrale shopping centre. Outline planning permission confirmed in April 2018 for the redevelopment of the Whitgift Centre. Partnership intends to serve CPO land drawdown notice shortly.
<b>Ladywood House, Birmingham</b> <sup>(1)</sup>	10,000	Vacant office building directly above Grand Central shopping centre with potential for leisure, hotel or residential usage. Desing works underway with planning submission expected within the next 12 months.
<b>Martineau Galleries, Birmingham</b>	285,000	Work underway to produce masterplan for 2.6ha area in centre of Birmingham. Site adjacent to proposed HS2 station with exciting mixed use development opportunities.
<b>Silverburn (Phase 4), Glasgow</b>	50,000	Variation to planning condition consented in 2017 to permit phased delivery of a masterplan for a future extension of existing centre. Masterplan includes 31,250m <sup>2</sup> retail, 8,500m <sup>2</sup> leisure, plus a hotel.
<b>Union Square, Aberdeen</b> <sup>(1)</sup>	27,800	Planning permission was granted in July 2018 for an expansion of the existing shopping centre for up to 11,000m <sup>2</sup> of retail, 12,000m <sup>2</sup> of leisure and catering, plus up to 294 car parking spaces and a hotel.
<b>Victoria, Leeds (Phase 2)</b> <sup>(1)</sup>	95,000	Phase 1 Victoria Gate completed October 2016. Operator being sought for up to 200 bed hotel adjacent to new multi-storey car park. Phase 2 master planning underway to deliver a phased retail/leisure mixed-use scheme to complement Victoria Gate. Freehold control of 4.1ha Phase 2 site obtained.
<b>Oldbury, Dudley</b> <sup>(1)</sup>	10,900	Planning consent granted in May 2016 for new development of up to 11 retail and catering units. Leasing underway.
<b>The Goodsyards, London E1</b>	270,000	4.2ha site on edge of the City of London. A planning application for a major mixed-use development of up to 270,000m <sup>2</sup> was deferred by the GLA in April 2016 to allow further consultation. This work is progressing and we are now targeting a submission of the necessary amendments to the GLA by the end of 2018 to allow the Mayor to determine the scheme.
<b>SQY Ouest, Saint-Quentin-en-Yvelines</b> <sup>(1)</sup>	32,000	Opportunity to reposition existing shopping centre, creating a leisure-led destination. Trading consent obtained. Construction works and pre-letting on-going, Phase 1 completed with new units due to open in first half of 2018.
<b>Dundrum Phase II, Dublin</b> <sup>(1)</sup>	100,000	2.4ha site located adjacent to Dundrum Town Centre. Masterplan in preparation for a residential-led mixed-use scheme including retail.
<b>Dublin Central, Dublin</b> <sup>(1)</sup>	130,000	Extension of duration of planning consent granted until May 2022 to create a retail-led city centre scheme including 60,000m <sup>2</sup> of retail. The Court of Appeal in Dublin overturned the earlier ruling relating to buildings on Moore Street and their national monument status. Previously constrained by the court case, we are now engaging with stakeholders on the future of the site.
<b>Swords Pavilions Phase III, Dublin</b> <sup>(1)</sup>	272,000	Extension of planning consent granted to August 2021 to create a mixed-use development including 124,000m <sup>2</sup> of retail and commercial uses. Loan-to-own process complete. Masterplan for extension to be reviewed in 2018.
<b>Total</b>	<b>1,359,050</b>	

(1) Schemes are on Group owned land. No additional land acquisitions are required. Excludes occupational and long leaseholds.

# Debt maturity profile



Note: Proportionally consolidated, excluding Premium Outlets

## Appendices

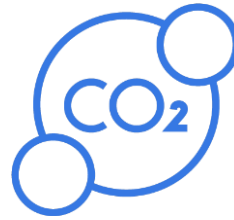
# LTV methodology

	<b>30 Jun 2018</b>	
	<b>Reported (£m)</b>	<b>Fully proportionally consolidated (£m)</b>
<b>Net debt</b>		
<b>Group</b>	3,585	3,585
<b>VIA Outlets</b>	-	224
<b>Value Retail</b>	-	622
<b>Loan</b>	3,585	4,431
<b>Property values</b>		
<b>Group</b>	8,244	8,244
<b>VIA Outlets</b>	-	620
<b>Value Retail</b>	-	1,762
<b>Less minority interest</b>	(1)	(1)
<b>VIA Outlets net assets</b>	330	-
<b>Value Retail net assets</b>	1,156	-
<b>Value</b>	9,729	10,625
<b>LTV</b>	37%	42%

# Our objective is for Hammerson to be Net Positive for carbon, water, resource use and socio-economic impacts by 2030

**“I am proud that Hammerson has become the first real estate company globally to identify such comprehensive targets and by extending our aims to tenant impacts we will be able to directly support our retail clients and deliver best in class retail assets that are fit for the future.”**

**David Atkins, CEO,  
Hammerson plc**



## Carbon

Net Positive for carbon means carbon emissions avoided exceed emissions generated.



## Resource Use

Net Positive for resource use means waste avoided, recycled or re-used exceeds materials used that are neither recycled, renewable nor sent to landfill.



## Water

Net Positive for water means water replenished by external projects exceeds water consumed from mains supply.

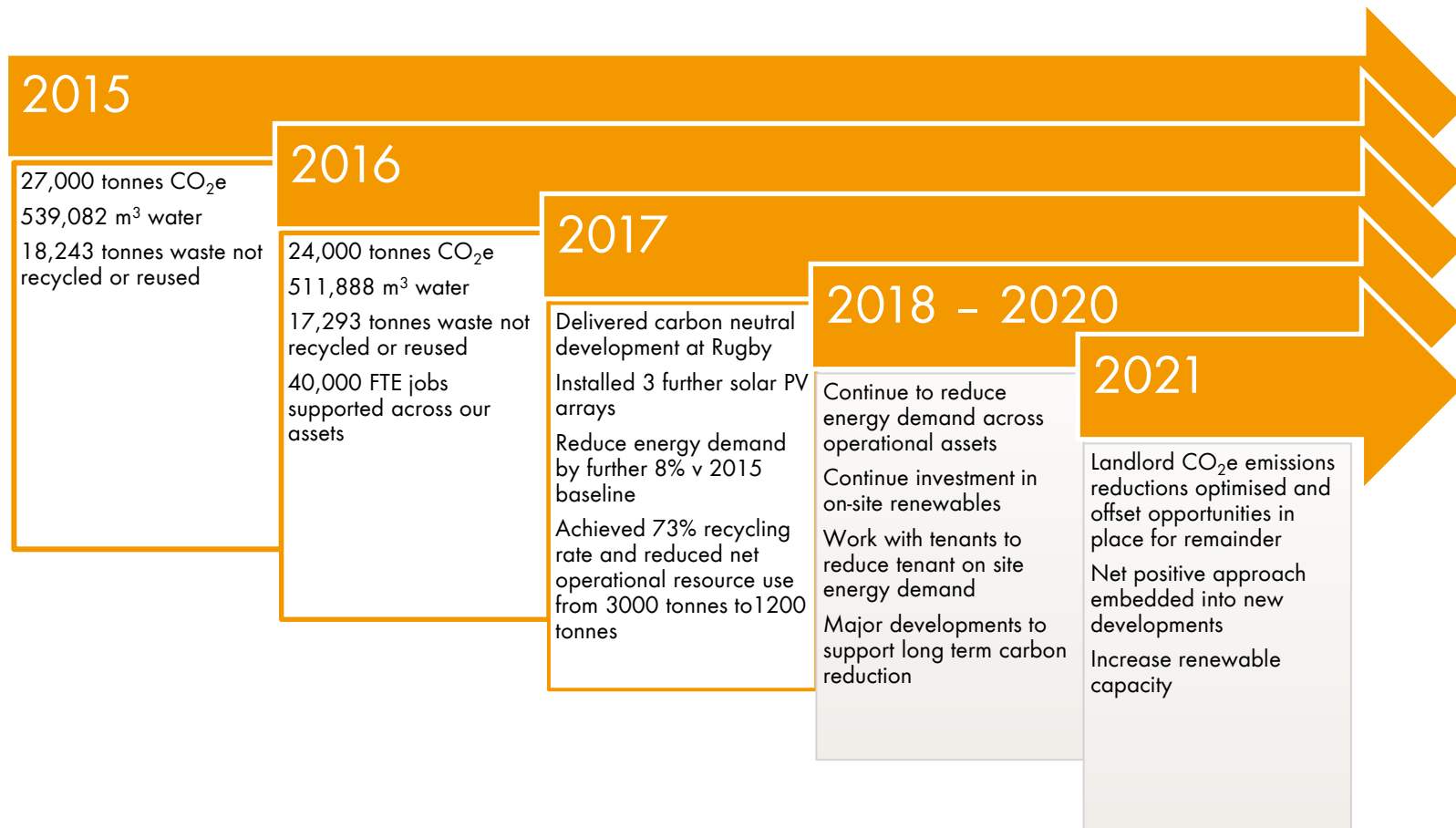


## Resource Use

Net Positive for socio-economic impacts means making a measurable positive impact on socio-economic issues relevant to our local communities beyond a measured baseline.

## Steps to becoming Net Positive

Our phase one target is to be Net Positive for landlord controlled carbon emissions, water demand, resource use and socio-economic impacts by the end of 2020



# Appendices

## H1 sustainability highlights

5% reduction in energy demand across the UK LfL retail portfolio, saving 316 tonnes CO<sub>2</sub>e

10% year on year reduction in energy demand at Les Terrasses du Port through our energy performance contract, saving 70t CO<sub>2</sub>e

Generated 143mWh of electricity from on-site Photovoltaic (PV) arrays, saving 50t CO<sub>2</sub>e

Saved 463t CO<sub>2</sub>e through revised concrete space at Les 3 Fontaines, Cergy development

Powered 58,000 miles of driving from our electric vehicle charging points and installed a further 18 chargers at our car parks

Achieved a £40k YoY reduction in 2017/2018 Carbon Reduction Commitment costs

Initiated install of 850 kWp PV array at Silverburn with an estimated 12% yield on cost

Harvested over 9,000m<sup>3</sup> of rainwater, the equivalent of approximately 4 Olympic swimming pools

Supported 200+ budding entrepreneurs through hosting Pop-Up Business schools at three Hammerson sites

Organised 17 community events for over 280 Hammerson staff across the UK and Ireland, contributing almost 2,000 volunteering hours

## Disclaimer

This presentation contains certain statements that are neither financial results nor other historical information. These statements are forward-looking in nature and are subject to risks and uncertainties. Actual future results may differ materially from those expressed or implied by these statements.

Many of these risks and uncertainties relate to factors that are beyond Hammerson's ability to control or estimate precisely, such as future market conditions, currency fluctuations, changes in interest rates, the behaviour of other market participants, the actions of governmental regulators and other risk factors such as the Company's ability to continue to obtain financing to meet its liquidity needs, changes in the political, social or regulatory framework in which the Company operates or in economic or technological trends or conditions, including inflation and consumer confidence, on a global, national or regional basis, changes in tax rates and future business combinations or dispositions.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this document. Hammerson does not undertake any obligation to publicly release any revision to these forward-looking statements to reflect events or circumstances after the date of these materials. Information contained in this presentation relating to the company or its share price, or the yield on its shares, should not be relied upon as a guide to future performance.